



**Middle Tennessee State University  
Board of Trustees  
Finance and Personnel Committee**

---

Tuesday, November 12, 2019  
10:00 am

MEC Training Room – 2<sup>nd</sup> Floor  
Miller Education Center  
503 East Bell Street  
Murfreesboro, Tennessee 37132





**Middle Tennessee State University  
Board of Trustees**

**Finance and Personnel Committee**

---

November 12, 2019  
10:00 am

**AGENDA**

Call to Order and Opening Remarks

Roll Call

Approval of Minutes (Action) ..... Tab 1

Compensation Plan Allocations (Action) ..... Tab 2

University Property Acquisitions (Information)..... Tab 3

THEC 2020-21 Capital Outlay and Capital Maintenance Requests (Information) ..... Tab 4

THEC 2020-21 Operating Recommendations (Information) ..... Tab 5

2019-20 October Revised Budget (Action) ..... Tab 6

Federal Funds Report and Plan of Potential Reductions (Information)..... Tab 7

Closing Remarks

Adjournment





**Middle Tennessee State University  
Board of Trustees**

**Finance and Personnel Committee**

**Action Item**

DATE: November 12, 2019

SUBJECT: **Approval of Minutes**

PRESENTER: Joey Jacobs  
Committee Chair

---

**BACKGROUND INFORMATION:**

The Finance and Personnel Committee met on September 4, 2019. Minutes from this meeting are provided for your review and approval.



**MIDDLE TENNESSEE STATE UNIVERSITY  
BOARD OF TRUSTEES**

**FINANCE AND PERSONNEL COMMITTEE  
MINUTES**

The Finance and Personnel Committee met on Wednesday, September 4, 2019, in the Miller Education Center Meeting Room at Middle Tennessee State University.

**Call to Order and Opening Remarks**

Committee Chair Joey Jacobs called the meeting to order at 9:56 a.m. and requested Board Secretary Heidi Zimmerman to call the roll.

**Roll Call**

The following Committee members were in attendance: J.B. Baker, Joey Jacobs, Mary Martin, Steve Smith and Samantha Eisenberg. A quorum was declared. Also present were Trustees Pam Wright and Tom Boyd. President Sidney A. McPhee; Alan Thomas, Vice President for Business and Finance; Mark Byrnes, Provost; Joe Bales, Vice President for University Advancement; Andrew Oppmann, Vice President for Marketing and Communications; Bruce Petryshak, Vice President for Information Technology and Chief Information Officer; Deb Sells, Vice President for Student Affairs and Vice Provost for Enrollment and Academic Success; Heidi Zimmerman, University Counsel and Board Secretary; and, Kim Edgar, Assistant to the President and Chief of Staff were also in attendance.

**Approval of Minutes - Action**

The first agenda item was approval of the minutes from the May 29, 2019 Finance and Personnel Committee meeting. Board Chair Smith moved to approve the minutes from the May 29, 2019 meeting and Trustee Martin seconded the motion. A voice vote was taken and the motion to

approve the minutes from the May 29, 2019 meeting of the Finance and Personnel Committee carried.

### **Budget Development and Compensation Timelines - Information**

The second agenda item concerned information on the University budget timeline and an update on the employee compensation plan. Mr. Thomas presented a calendar timeline in the meeting materials and discussed what to expect over the next few months in the development of the FY 2020-21 budget. The process starts in August of each year with a request from the Tennessee Higher Education Commission (THEC) for data from the Locally Governed Institutions (LGIs) in the areas of finance, physical facilities, and enrollment. This data is used in the formula funding calculation and other models in determining appropriation amounts. The appropriation recommendations and non-binding tuition and fee guidance range will be issued at the THEC winter meeting in November. The binding fee ranges will be issued after the legislature passes the appropriations bill around the end of April or first of May. Mr. Thomas stated that updates on the budget process and legislative developments will be provided at each of the upcoming Committee meetings.

Mr. Thomas then updated the Committee on the plan for salary increases. The BOT approved a 2% salary pool at the last meeting with 1% of the pool to be used as an across-the-board cost of living allowance, effective July 1<sup>st</sup> for regular employees and August 1<sup>st</sup> for faculty. The final fall enrollment figures will determine if there is any flexibility for adding funding to the remaining 1% pool for market salary adjustments. He stated that a plan will be presented to the Committee at the November meeting with approval by the full Board at the December meeting. Approved market adjustments will be effective January 1, 2020 in accordance with the current market study.

Next, Mr. Thomas provided a brief overview of an Education Advisory Board (EAB) product being explored by the University called Academic Performance Solutions (APS). The purpose of the APS product is to help the University make more efficient budget decisions based on information



collected from enrollment data. The review is being led by the Office of Student Success. Updates on this process will be provided at future Committee meetings. Trustee Martin asked how the results of the collection of this data will be used to influence off-campus decision making within the current budget timeline. Mr. Thomas responded that the data being collected now would not affect the current timeline; however, since the funding formula is on its last year of the second five-year phase, there is a possibility that the data could influence some changes we would like to see in the next funding formula. Dr. McPhee noted that there would be an opportunity to present the impact of this data on the University at the Senate and House Budget hearings in February and March of next year. Mr. Thomas concluded the timeline information presentation and asked if the Committee had any further questions.

Trustee Baker asked for an update on fall enrollment numbers. Dr. Sells provided the following enrollment information as of September 9th:

- Freshman enrollment is up 14.47%
- Transfer student enrollment is up 3.93%
- Total new student undergraduate enrollment is up 9.99%
- Overall enrollment after the final purge is up .38%

Trustee Wright asked if the University follows up with students that do not re-enroll after being purged for nonpayment to determine their reasons for non re-enrollment. Dr. Sells responded that this is done through academic advisors who work with small cohorts to track these students individually. She further noted that the number of students purged was down this year over last year. Much discussion ensued concerning University efforts to assist students with financial issues through academic advisor outreach and increasing scholarship dollars without compromising academic standards. Board Chairman Smith asked Mr. Thomas to provide a report within the next few months to show the optimum number of students necessary for the University to operate at maximum efficiency. Mr. Thomas stated that the APS platform should allow for such an analysis.

### **Policy Revisions - Action**

The next agenda item was a recommendation for approval of revisions to University Policies 101, 620, and 622. Ms. Zimmerman provided a brief summary of the proposed revisions to Policy 101 Minors Participating in University Sponsored Programs or Programs Using University Facilities. She explained that additional provisions are being added for clarity concerning things that can or cannot be done within our camps or programs for minors, along with an enforcement section to provide consequence for violation of the policy. Trustee Martin asked if these revisions fall within the normal guidelines. Ms. Zimmerman responded that they do. Next, Bill Waits, Assistant Vice President for Campus Planning, provided information to the Committee on the proposed revisions to Policies 620 Campus Master Plan and 622 Acquisition and Disposal of Real Property. He informed the Committee that the proposed revision to Policy 622 is to properly reflect the title of University property in the name of the "State of Tennessee" rather than the "MTSU Board of Trustees". The jurisdiction over the property will be listed as Middle Tennessee State University. This is in conformance with the State of Tennessee Real Estate Asset Management (STREAM) policies and procedures. Trustee Martin moved to approve the revisions to Policies 101, 620, and 622. Trustee Baker seconded the motion. A voice vote was taken and the motion to approve the revisions to Policies 101, 620, and 620 carried.

### **Capital Projects Update - Information**

The next agenda item was a capital outlay projects update from Mr. Waits and a capital maintenance projects update from Joe Whitefield, Assistant Vice President for Facilities Services. Mr. Waits provided the following updates on current capital outlay projects:

- Construction of the 91,000 square foot Academic Classroom Building is 50% complete with total completion scheduled for June 2020.
- The 54,000 square foot School of Concrete and Construction Management, included in the budget for FY 2019-20, was approved July 11, 2019 by the State Building Commission. Demolition is planned for Abernathy Hall and Ezell Hall. Design is starting on an addition to the satellite chiller plant that will serve the east quad of campus.

- The capital outlay project request for the 88,000 square foot Applied Engineering Building was submitted to THEC in July and will be submitted to the Tennessee Department of Finance and Administration at the end of September. The project is currently being scored by THEC.

Trustee Baker asked if the University had any upcoming plans for property acquisitions or gifts. Mr. Waits responded that we are currently in the process of acquiring a residential property located on East Main Street. Discussion ensued concerning the timeline for submission of future construction projects. Mr. Thomas explained that the next step would be determined by where the Applied Engineering Building falls within the THEC outlay scoring. He then provided the Committee with a brief summary of the scoring process and possible outcomes for proposed projects once that information is received from THEC. The discussion next turned to the importance of promoting the University's Applied Engineering programs, specifically the Mechatronics program. Dr. McPhee stated that we have a very strong partnership with the school systems through the certification programs with community colleges. This has resulted in greater growth in this area than anticipated by the University. The discussion ended with a question from Trustee Eisenberg concerning whether the recently approved athletic update is now part of the Campus Master Plan. Mr. Waits confirmed that the update has been approved by the State Building Commission as an amendment to the 2016 Campus Master Plan.

Next, Mr. Whitefield gave a brief update on the University's capital maintenance projects. He directed the Committee to schedules provided in the meeting materials containing the status and costs of current projects, along with information from previous projects to provide a full picture of the maintenance operations by fiscal year. He also provided the Committee with an overview of the timeline for funding, design, and construction of the maintenance projects. He noted that there are year-to-year project themes developed in the process of keeping the infrastructure up and current under the funding levels granted by the state. Julie Morrell, Director of Capital Construction, was introduced to the Committee as the manager of these projects once they reach the construction phase.

### **Classified Employee Grievance Annual Report - Information**

The final agenda item was the presentation of the Classified Employee Grievance Annual Report by Kathy Musselman, Assistant Vice President for Human Resources. Ms. Musselman informed the Committee that TCA §49-8-117 requires each State University Board to provide an annual report to the education committees of the senate and the house of representatives that shows the number of grievances filed by classified individuals that have been demoted, suspended or terminated. The report included in the meeting materials contained no reported grievances for fiscal year July 1, 2018 - June 30, 2019. Ms. Musselman noted that this did not mean there were no terminations; rather, it meant that no terminated employee took the opportunity to file a grievance.

### **Closing Remarks**

Trustee Jacobs asked if there were any other issues for discussion. Trustee Baker asked how childcare is handled at the University. Dr. McPhee responded that a comprehensive plan for childcare had been developed by a University committee several years ago but was put on hold due to a \$38 million budget cut. He stated that this effort could be looked at again, but the difficulty is financing this type of support given the University's limited resources. Board Chair Smith stated that he would like for the Committee to look at the plan one more time.

### **Adjournment**

The meeting adjourned at 10:59 a.m.

Respectfully submitted,  
Finance and Personnel Committee



**Middle Tennessee State University  
Board of Trustees**

**Finance and Personnel Committee**

**Action Item**

DATE: November 12, 2019

SUBJECT: **Compensation Plan Allocations**

PRESENTER: Kathy Musselman  
Assistant Vice President – Human Resources

---

**BACKGROUND INFORMATION:**

Policy 808 – Compensation Reporting and Approvals requires the Board of Trustees to approve salary increases of MTSU employees.

On June 28, 2019, the MTSU Board of Trustees approved a 2% salary pool to implement salary increases. With the approval of the 2% salary pool, the Trustees approved the implementation of an across the board raise of 1% or \$500, whichever is greater, for employees on the payroll as of June 30, 2019. The increases were implemented on July 1, 2019 for administrative/classified staff and August 1, 2019 for faculty.

The University is requesting approval to implement market adjustments using the remainder of the 2% salary pool and an additional allocation of \$1 million dollars from operating funds. The market adjustments will be based on 2014-

15 CUPA data and will be effective January 1, 2020 for employees on payroll as of December 31, 2019. With the allocated resources, employees whose current salary is below the market predicted salary will receive 43% of the recommended adjustment.

Attached is a summary of the funds needed to fully implement the market adjustments using 2014-15 CUPA data and the amounts allocated to each employee group based on the funds allocated.

# Implementation of Market

After 1.0% or \$500 Increase

	Amount Needed for Full Market Implementation	January 1, 2020 Market Increases	Net Remaining Need for Market
Faculty	\$3,123,100	\$1,342,933	\$1,780,167
Administrative	1,065,419	458,129	607,290
Classified	562,453	241,854	320,599
Total Salary	\$4,750,972	\$2,042,916	\$2,708,056
Benefits at 25%	1,187,743	510,729	677,014
Total Including Benefits	\$5,938,715	\$2,553,645	\$3,385,070







**Middle Tennessee State University  
Board of Trustees**

**Finance and Personnel Committee**

**Information Item**

DATE: November 12, 2019

SUBJECT: **University Property Acquisitions**

PRESENTER: Bill Waits  
Assistant Vice President for Campus Planning

---

**BACKGROUND INFORMATION:**

Middle Tennessee State University has expanded its presence within the City of Murfreesboro and Rutherford County since its founding in 1911 in order to accommodate its growing student population.

The current MTSU Acquisition Area has been formally approved by the Tennessee State Building Commission and includes areas located north of East Main Street and west of Middle Tennessee Boulevard.

In the past decade, MTSU has acquired forty-six properties ranging in size from smaller residential properties to larger institutional properties, including the former Middle Tennessee Medical Center site and Bell Street Center.

The following documents are included in these materials for your information:

- MTSU Acquisition Area Map
- MTSU Properties Acquired From 2009-2019
- MTSU Approved Acquisition Area Property Not Owned by MTSU





**Legend**

- MTSU Buildings
- MTSU Property
- Approved Acquisition Zone

# Main Campus Property and Acquisition Zone Middle Tennessee State University

Campus Planning





## Property Acquired 2009-2019

Building ID #	Address	Date Built	Date acquired	Comments
24-212	1707 East Main Street	1956	2009	
24-210	1815 Jordan Avenue	1932	2009	
24-215	213 Wilson Avenue	1987	2009	
24-217	216 Wilson Avenue	1962	2009	
24-216	220 Eastland Avenue	1956	2009	
	225 Wilson Avenue		2009	Demolished
	803 Wiles Court		2009	Demolished
	1118 Ewing Boulevard		2010	Demolished
	1812 Greenland Drive		2010	Demolished
	1818 Greenland Drive		2010	Demolished
24-227	2306 Louise Street	1996	2010	
24-226	2315 East Main Street	1942	2010	
	247 North Rutherford		2010	
	802 Wiles Court		2010	Demolished
	806-808 Wiles Court		2010	Demolished
	807 Wiles Court		2010	Demolished
	Lot 6 Wiles Court		2010	
24-235	1710 Elrod Street	1960	2011	
	2310 Louise Street		2011	Demolished
24-236	2739 Middle Tennessee Boulevard	1964	2011	
24-239	1618 Elrod Street	1952	2012	
24-237	1903 Jordan Avenue	1937	2012	
24-240	2207 East Main Street	1941	2012	
	2403-2405 Middle Tennessee Blvd		2013	Demolished
	301 North University Street		2013	
	309 North Highland Avenue		2013	
	311 North Highland Avenue		2013	

<b>Building ID #</b>	<b>Address</b>	<b>Date Built</b>	<b>Date acquired</b>	<b>Comments</b>
	417 North Highland Avenue		2013	
	419 North Highland Avenue		2013	
	423 North University Street		2013	
	442 East Bell Street		2013	
24-242	455 East Bell Street (Bell Street Garage)	1990	2013	
	456 Jackson Street		2013	
24-241	503 East Bell Street (Miller Education Center)	1999	2013	
	514 Greenland Drive		2013	
24-254	1102 Ewing Boulevard	1948	2014	
24-250	1105 Ewing Boulevard	1948	2014	
24-251	1109 Ewing Boulevard	1948	2014	
24-246	2302 Louise Street	1967	2014	
24-253	2505 Middle Tennessee Boulevard	1949	2014	
	802 Fairview Avenue		2014	Demolished
	Fairview Lot parcel 02900		2014	
24-259	1102A, 1102B, 1102C, 1102D Eaton Street	1995	2017	
24-260	1108A, 1108B Eaton Street	1960	2017	
24-258	2541-2547 Middle Tennessee Boulevard	1934	2017	
24-257	630 Crestland Avenue	1952	2017	
	1717 East Main Street			In Process

**MTSU Approved Acquisition Area Property Not Owned by MTSU**  
**MTSU Campus Planning**  
**October 2019**

Address	Year Built	Sale Price	Sale Date	Total Assessed Value *		Address	Year Built	Sale Price	Sale Date	Total Assessed Value *
208 AIRPORT AVE	1947	\$ -	12/11/1995	\$ 24,950		105 FOURTH AVE 104	2005	\$ 142,550	7/15/2015	\$ 38,150
210 AIRPORT AVE	1947	\$ -	11/30/1995	\$ 26,000		105 FOURTH AVE 103	2005	\$ 150,000	6/16/2008	\$ 37,675
207 209 AIRPORT AVE	1947	\$ 72,500	12/3/2004	\$ 49,960		105 FOURTH AVE 303	2005	\$ 132,000	5/29/2013	\$ 37,975
214 218 AIRPORT AVE	1965	\$ -	2/3/1993	\$ 107,200		105 FOURTH AVE 101	2005	\$ 160,000	8/1/2017	\$ 37,925
118 N BAIRD LN	1988		6/17/2016	\$ 129,480		105 FOURTH AVE 106	2005	\$ 133,900	8/23/2005	\$ 37,925
215 N BAIRD LN	1982	\$ -	7/16/2002	\$ 300,000		105 FOURTH AVE 502	2005		7/1/2015	\$ 37,675
1105 E BELL ST	1998	\$ -	1/16/1968	\$ -		105 FOURTH AVE 401	2005		3/13/2017	\$ 37,925
1109 E BELL ST	1938	\$ -	8/27/1970	\$ -		105 FOURTH AVE 113	2005	\$ 158,000	5/19/2017	\$ 37,975
114 CITY VIEW DR A-B	1951	\$ -	4/24/2001	\$ 98,200		105 FOURTH AVE 115	2005	\$ 168,000	4/6/2018	\$ 37,925
210 COLLEGE HEIGHTS ST		\$ 45,000	5/22/1987	\$ 12,225		111 FOURTH AVE	1957	\$ -	11/12/1993	\$ 60,525
216 COLLEGE HEIGHTS ST	1960		12/8/2015	\$ -		204 FOURTH AVE	1932	\$ 162,800	4/18/2007	\$ 56,960
607 CRESTLAND AVE	1947	\$ -	2/10/2011	\$ 32,175		FOURTH AVE		\$ -	7/7/1994	\$ 6,000
610 CRESTLAND AVE	1954	\$ -	2/10/2011	\$ 29,275		1109 GREENLAND DR	1984		12/14/2017	\$ 189,400
611 CRESTLAND AVE	1952	\$ 47,000	1/21/1987	\$ 33,000		1111 GREENLAND DR	1980		9/26/2017	\$ 155,480
617 CRESTLAND AVE	1947	\$ 133,300	1/31/2008	\$ 55,875		1121 GREENLAND DR	1962	\$ 240,000	2/17/1999	\$ 125,280
621 CRESTLAND AVE A-D	1957	\$ 3,592,000	5/31/2017	\$ 91,160		1030 GREENLAND DR	2017		2/2/2015	\$ 680,000

\* Total Assessed Value from Rutherford County Property Assessor; assessed value is not market value of property

**MTSU Approved Acquisition Area Property Not Owned by MTSU**  
**MTSU Campus Planning**  
**October 2019**

Address	Year Built	Sale Price	Sale Date	Total Assessed Value *		Address	Year Built	Sale Price	Sale Date	Total Assessed Value *
702 CRESTLAND AVE	1950	\$ -	7/27/1984	\$ 33,925		GREENLAND DR			9/26/2017	\$ 28,120
705 CRESTLAND AVE	2012		9/12/2018	\$ 740,000		1825 JORDAN AVE	1952	\$ 60,000	9/16/1998	\$ 36,275
713 CRESTLAND AVE	1954		9/12/2018	\$ 32,425		1907 JORDAN AVE	1937	\$ -	6/19/1976	\$ 50,325
713 CRESTLAND AVE B & C	1964		9/12/2018	\$ 24,320		1911 JORDAN AVE	1932	\$ 132,000	10/16/2015	\$ 49,200
717 CRESTLAND AVE	1947	\$ 100,000	3/27/2015	\$ 33,300		2320 2322 LOUISE ST	2005	\$ 71,000	3/22/1994	\$ 13,250
719 CRESTLAND AVE		\$ 55,000	6/19/2015	\$ 9,250		LOUISE ST		\$ -	4/12/2005	\$ -
720A B CRESTLAND AVE	1958	\$ 224,900	4/21/2016	\$ 53,738		1156 E MAIN ST	1950		12/16/2014	\$ 163,800
723 CRESTLAND AVE	1937	\$ 250,000	6/28/2016	\$ 72,800		1153 E MAIN ST	1917	\$ -	10/10/2012	\$ 113,550
724 CRESTLAND AVE	1937	\$ 110,000	5/24/2004	\$ 39,975		1153 E MAIN ST	1917	\$ -	10/10/2012	\$ 33,760
812 CRESTLAND AVE	1950	\$ 148,300	11/23/2015	\$ 54,950		1212 E MAIN ST	1922	\$ 176,000	10/17/2003	\$ 57,500
815 CRESTLAND AVE	2005			\$ 2,360		1216 E MAIN ST	1925	\$ 180,000	5/28/2002	\$ 56,600
815 CRESTLAND AVE	1950	\$ -	5/18/1982	\$ 68,875		1408 E MAIN ST	1912	\$ -	7/7/1994	\$ 101,725
816 CRESTLAND AVE	1950		7/20/2018	\$ 37,625		1418 E MAIN ST	1975	\$ 775,000	6/1/1993	\$ 760,000
819 CRESTLAND AVE	1950	\$ -	9/10/2003	\$ 44,280		1426 E MAIN ST A,B,C	1910	\$ -	6/1/1977	\$ 75,160
820 CRESTLAND AVE	1950	\$ -	9/6/2006	\$ 26,925		1430 E MAIN ST A-J	1947	\$ -	12/26/2012	\$ 240,000
900 CRESTLAND AVE	1956	\$ -	9/17/1982	\$ 33,775		1434 E MAIN ST	1982	\$ 1,175,000	5/1/2007	\$ 560,000

\* Total Assessed Value from Rutherford County Property Assessor; assessed value is not market value of property



**MTSU Approved Acquisition Area Property Not Owned by MTSU**  
**MTSU Campus Planning**  
**October 2019**

Address	Year Built	Sale Price	Sale Date	Total Assessed Value *		Address	Year Built	Sale Price	Sale Date	Total Assessed Value *
904 CRESTLAND AVE	1953	\$ 127,600	11/28/2017	\$ 30,200		1529 E MAIN ST	1955	\$ 700,000	3/1/2018	\$ 99,520
712 714 CRESTLAND AVE	1957	\$ -	4/12/2005	\$ 51,120		1509 1513 E MAIN ST	1955	\$ 700,000	3/1/2018	\$ 91,100
716 718 CRESTLAND AVE	1957	\$ -	1/11/2008	\$ 53,880		1619 E MAIN ST	1907	\$ -	5/4/2001	\$ 73,850
1103 DIVISION ST	1937	\$ 185,500	9/10/2002	\$ 64,160		1621 E MAIN ST	1947		3/18/2016	\$ 69,775
1105 DIVISION ST	1947	\$ 180,000	7/26/2016	\$ 36,325		1629 E MAIN ST	1922	\$ -	5/25/2004	\$ 63,250
1107 DIVISION ST A-C	1942	\$ 185,500	9/10/2002	\$ 62,560		1703 E MAIN ST	1958	\$ -	2/1/2007	\$ 52,825
1108 DIVISION ST	1937	\$ 78,000	12/13/2006	\$ 31,450		1717 E MAIN ST	1952	\$ -	6/7/1976	\$ 48,000
205 EASTLAND AVE	1946	\$ -	4/1/2003	\$ 29,500		1725 E MAIN ST	1955	\$ 114,500	10/19/1987	\$ 136,725
211 EASTLAND AVE	1950	\$ 190,000	1/19/2018	\$ 39,150		1807 E MAIN ST	1947	\$ 105,000	3/13/2006	\$ 33,875
215 EASTLAND AVE	1943	\$ 83,000	4/13/2004	\$ 36,300		1811 E MAIN ST A-C	1952	\$ 77,000	10/5/1993	\$ 73,320
216 EASTLAND AVE			12/14/2016	\$ 10,000		1903 E MAIN ST	1932	\$ -	6/29/1973	\$ 59,025
223 EASTLAND AVE	1941	\$ 86,333	6/30/2016	\$ 41,425		1907 E MAIN ST	1904	\$ 128,000	1/29/1999	\$ 60,700
224 EASTLAND AVE A & B	1938	\$ -	8/31/1992	\$ 49,300		1911 E MAIN ST		\$ 128,000	1/29/1999	\$ 13,750
EASTLAND AVE			12/14/2016	\$ 10,000		1915 E MAIN ST	1925	\$ 156,000	9/7/2001	\$ 58,325
1000 EATON ST	1922	\$ 125,000	7/29/2010	\$ 41,075		2115 E MAIN ST	1960	\$ -	1/26/1993	\$ 78,400
1001 EATON ST	1952		9/12/2018	\$ 53,500		2201 E MAIN ST	1948	\$ -	12/16/2014	\$ 69,640

\* Total Assessed Value from Rutherford County Property Assessor; assessed value is not market value of property

**MTSU Approved Acquisition Area Property Not Owned by MTSU**  
**MTSU Campus Planning**  
**October 2019**

Address	Year Built	Sale Price	Sale Date	Total Assessed Value *		Address	Year Built	Sale Price	Sale Date	Total Assessed Value *
1006 EATON ST A B C	1952		7/1/2015	\$ 92,020		102 104 CITY VIEW DR	1950	\$ -	12/16/2014	\$ 33,160
1010 EATON ST	1942	\$ -	2/10/2011	\$ 30,075		2215 E MAIN ST	1936	\$ -	7/19/1996	\$ 38,750
1012 EATON ST A-D	1942	\$ 3,592,000	5/31/2017	\$ 87,040		2219 E MAIN ST	1955	\$ -	8/21/2014	\$ 43,725
1107 EATON ST A-D	1935	\$ -	6/27/1984	\$ 34,840		2038 MIDDLE TENNESSEE BLVD		\$ 550,000	3/6/2017	\$ 11,875
1603 ELROD ST	1952	\$ 72,000	9/30/1999	\$ 46,000		2040 MIDDLE TENNESSEE BLVD		\$ 550,000	3/6/2017	\$ 11,875
1607 ELROD ST	1952	\$ 170,000	7/2/2010	\$ 55,500		2042 MIDDLE TENNESSEE BLVD		\$ 550,000	3/6/2017	\$ 11,875
1610 ELROD ST	1952	\$ -	11/28/2012	\$ 28,875		2105 MIDDLE TENNESSEE BLVD	1937	\$ 214,500	4/19/2013	\$ 66,225
1614 ELROD ST A-C	1952	\$ -	11/28/2012	\$ 73,320		2106 MIDDLE TENNESSEE BLVD	2016		7/28/2017	\$ 55,775
1615 ELROD ST A & B	1947		9/12/2018	\$ 70,960		2108 MIDDLE TENNESSEE BLVD	2016		7/28/2017	\$ 55,750
1702 ELROD ST	1954	\$ 60,000	7/22/2009	\$ 42,275		2110 MIDDLE TENNESSEE BLVD	2016		7/28/2017	\$ 55,750
1703 ELROD ST	1954	\$ 115,000	4/21/1997	\$ 61,275		2111 MIDDLE TENNESSEE BLVD	1947		12/16/2014	\$ 74,760
1706 ELROD ST	1958		9/12/2018	\$ 44,500		2112 MIDDLE TENNESSEE BLVD	2016		7/28/2017	\$ 55,775
1707 ELROD ST	1958	\$ -	9/20/1957	\$ 46,400		2114 MIDDLE TENNESSEE BLVD	2015	\$ 960,000	10/13/2017	\$ 55,350
1711 ELROD ST	1965	\$ 134,000	3/22/2001	\$ 47,425		2116 MIDDLE TENNESSEE BLVD	2015	\$ 960,000	10/13/2017	\$ 55,150
1715 ELROD ST	1950	\$ 170,000	8/21/2017	\$ 64,150		2117 MIDDLE TENNESSEE BLVD	1918	\$ -	7/10/2008	\$ 51,400
1510 54 ELROD ST	1985	\$ -	10/31/1991	\$ 356,000		2118 MIDDLE TENNESSEE BLVD	2015	\$ 960,000	10/13/2017	\$ 55,150

\* Total Assessed Value from Rutherford County Property Assessor; assessed value is not market value of property

**MTSU Approved Acquisition Area Property Not Owned by MTSU**  
**MTSU Campus Planning**  
**October 2019**

Address	Year Built	Sale Price	Sale Date	Total Assessed Value *		Address	Year Built	Sale Price	Sale Date	Total Assessed Value *
1005 EWING BLVD	1947		2/14/2018	\$ 33,500		2123 MIDDLE TENNESSEE BLVD	1932	\$ -	7/10/2008	\$ 39,825
1007 EWING BLVD	1947	\$ 78,000	11/11/1999	\$ 33,750		2251 MIDDLE TENNESSEE BLVD	1929	\$ -	11/6/2013	\$ 126,850
1011 EWING BLVD	1952	\$ 115,000	7/24/2012	\$ 37,475		2255 MIDDLE TENNESSEE BLVD	1932	\$ -	8/28/1996	\$ 73,325
1017 EWING BLVD	1946	\$ 50,000	3/30/1993	\$ 44,475		2517 MIDDLE TENNESSEE BLVD	1939		5/3/2017	\$ 38,825
1021 EWING BLVD B-2	1940	\$ 3,592,000	5/31/2017	\$ 88,120		2523 MIDDLE TENNESSEE BLVD	1950	\$ -	4/10/1992	\$ 63,225
608 FAIRVIEW AVE	1957	\$ -	2/13/1981	\$ 28,750		2529 MIDDLE TENNESSEE BLVD		\$ -	9/28/2007	\$ 4,375
612 FAIRVIEW AVE	1944	\$ -	9/26/1997	\$ 39,525		2529 MIDDLE TENNESSEE BLVD	1945	\$ -	9/28/2007	\$ -
616 FAIRVIEW AVE	1949	\$ -	4/19/2012	\$ 31,550		2535 MIDDLE TENNESSEE BLVD	1962	\$ -	10/4/1961	\$ -
622 FAIRVIEW AVE	1941	\$ 63,382	3/22/2016	\$ 36,538		2535 MIDDLE TENNESSEE BLVD		\$ -	10/4/1961	\$ 7,050
710 FAIRVIEW AVE A-E	1922	\$ 75,000	4/29/2010	\$ 78,040		2605 2613 MIDDLE TENNESSEE BLVD	1949	\$ -	6/19/1984	\$ 99,240
712 FAIRVIEW AVE	1932		7/1/2015	\$ 41,950		2617 MIDDLE TENNESSEE BLVD	1950	\$ -	2/9/2000	\$ 93,925
716 FAIRVIEW AVE	1952		7/1/2015	\$ 45,550		2633 MIDDLE TENNESSEE BLVD	1927	\$ 227,500	1/3/2002	\$ 103,920
718 FAIRVIEW AVE	1952	\$ 160,000	2/4/2016	\$ 43,050		2639 MIDDLE TENNESSEE BLVD	1950	\$ 265,000	1/11/2008	\$ 112,640
706 708 FAIRVIEW AVE	1937	\$ 90,000	11/10/2014	\$ 59,000		2653 MIDDLE TENNESSEE BLVD	1945	\$ -	2/13/2008	\$ 65,320
618 FAIRVIEW AVE B	1948		9/12/2018	\$ 69,040		2721 MIDDLE TENNESSEE BLVD	1942	\$ -	11/15/2013	\$ 46,875
722 FAIRVIEW AVE	2002	\$ 117,000	7/12/2018	\$ 23,875		2721 MIDDLE TENNESSEE BLVD	1993	\$ -	11/15/2013	\$ 56,640

\* Total Assessed Value from Rutherford County Property Assessor; assessed value is not market value of property

**MTSU Approved Acquisition Area Property Not Owned by MTSU**  
**MTSU Campus Planning**  
**October 2019**

Address	Year Built	Sale Price	Sale Date	Total Assessed Value *		Address	Year Built	Sale Price	Sale Date	Total Assessed Value *
720 FAIRVIEW AVE	2002	\$ 81,500	4/18/2005	\$ 22,800		2727 MIDDLE TENNESSEE BLVD	1965	\$ 143,100	7/9/2012	\$ 52,475
1006 DIVISION ST	2003	\$ 92,500	6/18/2014	\$ 23,225		2120 MIDDLE TENNESSEE BLVD	2015	\$ 960,000	10/13/2017	\$ 55,300
1012 DIVISION ST	2002	\$ 94,000	2/26/2016	\$ 22,975		2130 2154 MIDDLE TENNESSEE BLVD	2010	\$ 2,725,000	9/30/2014	\$ 645,560
1010 DIVISION ST	2002	\$ 95,000	11/9/2016	\$ 22,900		2130 2154 MIDDLE TENNESSEE BLVD	2010	\$ 2,725,000	9/30/2014	\$ 645,560
1008 DIVISION ST	2002	\$ 90,000	6/1/2009	\$ 22,975		MIDDLE TENNESSEE BLVD		\$ 550,000	3/6/2017	\$ 11,875
724 FAIRVIEW AVE	1937	\$ 145,000	7/20/2018	\$ 40,600		1821 RAGLAND AVE	1932	\$ 79,000	8/15/1990	\$ 38,950
1002 DIVISION ST	2003	\$ 95,000	8/11/2014	\$ 23,250		1825 RAGLAND AVE	1938	\$ 102,500	6/8/2001	\$ 46,375
1004 DIVISION ST	2003	\$ 74,900	4/23/2012	\$ 23,250		1903 RAGLAND AVE	1939	\$ 82,500	8/1/1994	\$ 62,000
105 FOURTH AVE 102	2005	\$ 146,500	12/12/2016	\$ 37,925		1910 RAGLAND AVE	1994	\$ 16,000	10/23/1992	\$ 62,000
105 FOURTH AVE 301	2005	\$ 145,000	3/23/2017	\$ 37,925		2010 RAGLAND AVE	1960		11/15/1984	\$ 36,175
105 FOURTH AVE 109	2005	\$ 143,500	5/11/2015	\$ 37,925		2011 RAGLAND AVE	1956		7/1/2015	\$ 40,275
105 FOURTH AVE 105	2005	\$ 134,000	7/3/2013	\$ 37,975		2105 RAGLAND AVE	1954	\$ 280,000	8/29/2018	\$ 46,575
105 FOURTH AVE 107	2005	\$ -	7/19/2005	\$ 37,675		1815 1817 RAGLAND AVE	1957	\$ 130,000	6/20/2018	\$ 48,420
105 FOURTH AVE 209	2005	\$ 128,265	8/4/2005	\$ 61,040		RAGLAND AVE			11/15/1984	\$ 10,000
105 FOURTH AVE 210	2005	\$ 128,265	8/4/2005	\$ 37,675		1012 ROSE AVE	1952	\$ 53,076	11/28/2012	\$ 35,550
105 FOURTH AVE 208	2005	\$ 128,265	8/4/2005	\$ 60,760		1016 ROSE AVE	1937	\$ -	7/25/1986	\$ 29,975

\* Total Assessed Value from Rutherford County Property Assessor; assessed value is not market value of property

**MTSU Approved Acquisition Area Property Not Owned by MTSU**  
**MTSU Campus Planning**  
**October 2019**

Address	Year Built	Sale Price	Sale Date	Total Assessed Value *		Address	Year Built	Sale Price	Sale Date	Total Assessed Value *
105 FOURTH AVE 302	2005		8/25/2016	\$ 37,925		225 N RUTHERFORD BLVD	2001		11/15/2016	\$ 812,520
105 FOURTH AVE 305	2005	\$ 134,000	4/1/2016	\$ 37,675		235 N RUTHERFORD BLVD	2001	\$ 245,000	6/2/1999	\$ 346,680
105 FOURTH AVE 206	2005	\$ 137,900	8/15/2014	\$ 37,675		285 N RUTHERFORD BLVD	2004	\$ 22,097,800	3/28/2017	\$ 12,400,000
105 FOURTH AVE 111	2005	\$ 140,000	9/11/2015	\$ 37,675		1210 E VINE ST		\$ 550,000	3/6/2017	\$ 11,875
105 FOURTH AVE 114	2005	\$ 143,000	5/11/2015	\$ 37,925		1211 1219 E VINE ST		\$ 2,725,000	9/30/2014	\$ 52,600
105 FOURTH AVE 501	2005	\$ 134,000	3/19/2013	\$ 38,150		212 WILSON AVE	1962	\$ -	12/10/1987	\$ 45,900
105 FOURTH AVE 403	2005	\$ 126,000	2/15/2013	\$ 37,675		WILSON AVE		\$ -	4/1/2003	\$ 11,925
105 FOURTH AVE 108	2005	\$ -	7/19/2005	\$ 38,150		206 WOMACK LN	1964	\$ 200,000	7/26/2002	\$ 81,100
105 FOURTH AVE 406	2005	\$ 153,000	2/13/2017	\$ 37,925		215 WOMACK LN	1952	\$ 172,500	10/5/2004	\$ 53,625
105 FOURTH AVE 307	2005	\$ 153,500	8/31/2017	\$ 60,680		WOMACK LN		\$ 55,000	9/4/2002	\$ 12,500
105 FOURTH AVE 306	2005	\$ 153,500	8/31/2017	\$ 60,680		WOMACK LN		\$ 55,000	9/4/2002	\$ 11,250
105 FOURTH AVE 110	2005	\$ 157,000	8/11/2017	\$ 37,925		107 YEARWOOD AVE A-C	1940	\$ 71,000	3/22/1994	\$ 59,320
105 FOURTH AVE 202	2005	\$ 143,000	7/29/2016	\$ 37,925		2403 E MAIN ST	1920	\$ 71,000	3/22/1994	\$ 53,880
105 FOURTH AVE 404	2005	\$ 151,000	8/26/2008	\$ 38,150		203 YEARWOOD AVE	1942	\$ 575,000	10/24/2018	\$ 26,775
105 FOURTH AVE 203	2005	\$ 142,000	5/13/2016	\$ 37,925		205 YEARWOOD AVE	1963	\$ -	8/24/2012	\$ 26,900
105 FOURTH AVE 407	2005		6/28/2016	\$ 37,925		207 YEARWOOD AVE	1943	\$ 575,000	10/24/2018	\$ 27,650

\* Total Assessed Value from Rutherford County Property Assessor; assessed value is not market value of property

**MTSU Approved Acquisition Area Property Not Owned by MTSU**  
**MTSU Campus Planning**  
**October 2019**

Address	Year Built	Sale Price	Sale Date	Total Assessed Value *		Address	Year Built	Sale Price	Sale Date	Total Assessed Value *
105 FOURTH AVE 304	2005	\$ 144,000	5/5/2006	\$ 38,150		207 YEARWOOD AVE		\$ 575,000	10/24/2018	\$ 150
105 FOURTH AVE 201	2005	\$ 149,000	5/15/2006	\$ 38,150		209 YEARWOOD AVE	1943	\$ 575,000	10/24/2018	\$ 28,425
105 FOURTH AVE 211	2005	\$ 133,865	8/4/2005	\$ 37,925		213 YEARWOOD AVE	1943	\$ 575,000	10/24/2018	\$ 21,600
105 FOURTH AVE 205	2005	\$ 133,000	1/30/2015	\$ 38,150		N RUTHERFORD BLVD		\$ 138,600	7/26/2017	\$ 4,375
105 FOURTH AVE 204	2005		7/21/2016	\$ 37,975		219 YEARWOOD AVE	1947	\$ 575,000	10/24/2018	\$ 42,800
105 FOURTH AVE 402	2005	\$ 150,000	5/29/2009	\$ 37,925		303 YEARWOOD AVE			8/1/2018	\$ 6,000
105 FOURTH AVE 405	2005	\$ 141,000	9/1/2015	\$ 37,975		N RUTHERFORD BLVD			8/1/2018	\$ 9,375
105 FOURTH AVE 503	2005	\$ -	7/10/2014	\$ 37,925		305 YEARWOOD AVE	1942	\$ 50,000	4/25/2006	\$ 26,925
105 FOURTH AVE 207	2005	\$ 152,000	8/1/2008	\$ 37,925		309 YEARWOOD AVE	1941	\$ 56,000	12/1/2004	\$ 35,250
105 FOURTH AVE 112	2005	\$ 141,500	8/10/2010	\$ 38,150		311 YEARWOOD AVE	1941		4/11/2018	\$ 33,400
105 FOURTH AVE 308	2005	\$ 144,000	1/4/2017	\$ 38,150						

\* Total Assessed Value from Rutherford County Property Assessor; assessed value is not market value of property



**Middle Tennessee State University  
Board of Trustees**

**Finance and Personnel Committee**

**Information Item**

DATE: November 12, 2019

SUBJECT: **Capital Outlay and Capital Maintenance Requests**

PRESENTERS: Bill Waits  
Assistant Vice President for Campus Planning

---

**BACKGROUND INFORMATION:**

Each year, the Tennessee Higher Education Commission (THEC), at its fall meeting, makes recommendations concerning capital outlay and capital maintenance funding for the campuses:

- Capital outlay funding
- Capital maintenance funding

The following THEC staff recommendations will be presented to the Commission for approval at the November 7<sup>th</sup> meeting.

**Capital Outlay Funding:**

In June of this year, the MTSU Board of Trustees approved the University's submittal of a new facility for Applied Engineering, with a total project budget

of \$51 million. The proposed Applied Engineering Building consists of an 88,000 square foot facility that provides critically needed classroom, office, and lab spaces tailored to serve the collaborative and technologically rich applied engineering programs.

The Tennessee Higher Education Commission (THEC) staff ranked priority list of recommended projects for funding in 2020-21 is included in these materials. **MTSU's Applied Engineering building is ranked #7 on THEC's request for capital outlay funding.**

THEC is recommending a total of eight (8) projects for funding in 2020-21 out of a total of sixteen (16) projects submitted. The capital outlay funding request totals \$310.2 million and includes three (3) projects for the Tennessee Board of Regents totaling \$64.6 million and five (5) projects for the LGI's totaling \$245.6 million.

#### **Capital Maintenance Funding:**

In June of this year, the MTSU Board of Trustees approved the University's submittal of six (6) capital maintenance projects for the 2020-21 fiscal year with a total project budget of \$10 million. The projects included Murphy Center window replacements; roof replacements; elevator modernization; water and sewer system updates; steam, condensate and manhole repairs and replacements; and sidewalk repairs.

THEC staff is recommending all capital maintenance projects for funding in 2020-21. A list of the individual capital maintenance projects and their associated budgets are included in these materials.



## ATTACHMENT I

### THEC 2020-21 Capital Projects Recommendation Summary

THEC Priority	Capital Outlay		Total Project Cost	Previous Years Funding	2020-21 Project Cost	Match Percentage	Total Match Funds <sup>1</sup>	State Appropriation Request <sup>2</sup>	
1	LGI	TTU	Engineering Building	\$ 55,000,000	\$ 3,250,000	\$ 51,750,000	15%	\$ 8,250,000	\$ 43,500,000
2	TBR	TCAT Chattanooga	New Advanced Manufacturing Building	21,900,000	-	21,900,000	1%	200,000	21,700,000
3	LGI	APSU	Health Professions Building	67,735,000	-	67,735,000	10%	6,773,500	60,961,500
4	TBR	Nashville	Clarksville Lab and Classroom Building	19,000,000	-	19,000,000	10%	1,900,000	17,100,000
5	LGI	UM	STEM Research and Classroom Building	41,000,000	-	41,000,000	20%	8,089,000	32,911,000
6	TBR	Columbia and TCAT Dickson	Williamson County Relocation Building 4	27,500,000	-	27,500,000	6%	1,675,000	25,825,000
7	LGI	MTSU	Applied Engineering Building	51,000,000	-	51,000,000	10%	5,100,000	45,900,000
8	LGI	ETSU	Humanities Building	71,800,000	-	71,800,000	13%	9,513,500	62,286,500
<b>TBR Total</b>				<b>\$ 68,400,000</b>	<b>\$ -</b>	<b>\$ 68,400,000</b>	<b>6%</b>	<b>\$ 3,775,000</b>	<b>\$ 64,625,000</b>
<b>LGI Total</b>				<b>\$ 286,535,000</b>	<b>\$ 3,250,000</b>	<b>\$ 283,285,000</b>	<b>13%</b>	<b>\$ 37,726,000</b>	<b>\$ 245,559,000</b>
<b>UT Total</b>				<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>NA</b>	<b>\$ -</b>	<b>\$ -</b>

Capital Maintenance	Total	Total Projects	State Funds Request
<b>TBR Total</b>	\$ 30,020,000	32	\$ 30,020,000
<b>LGI Total</b>	\$ 59,970,000	29	\$ 59,970,000
<b>UT Total</b>	\$ 60,010,000	12	\$ 60,010,000
<b>Special Initiative</b>	\$ 5,000,000	1	\$ 5,000,000

Total	Total	Total Projects	Total Match Funds <sup>1</sup>	State Appropriation Request <sup>2</sup>
<b>Total Capital Outlay Request</b>	\$ 354,935,000	8	\$ 41,501,000	\$ 310,184,000
<b>Total Capital Maintenance Request</b>	\$ 155,000,000	74	NA	\$ 155,000,000
<b>Total Capital Investment</b>	<b>\$ 509,935,000</b>	<b>82</b>	<b>\$ 41,501,000</b>	<b>\$ 465,184,000</b>

1 - Match is applicable to the entire scope of each capital outlay project. Total Match Funds consist of previous years match funds and 2020-21 match funds.

2 - Reflects total state appropriation request after all other funding sources — including previous years funding, total match funds and other institutional funds — are taken into account.



**ATTACHMENT III**  
**THEC 2020-21 Capital Outlay Projects Descriptions**

THEC Priority	Campus/System Priority	Governing Board	Institution	Project Name	Total Project Cost	State Request	Project Description
1	1	TTU	TTU	Engineering Building	\$ 55,000,000	\$ 43,500,000	The proposed Engineering Building is a student-centered, interdisciplinary space used by all departments in the College of Engineering, comprising more than one-quarter of students at TTU. The Engineering Building is programmed around the concept of intelligent infrastructure, along with open, flexible, and reconfigurable spaces to promote multi-purpose use and collaborative learning. These areas build on TTU's existing strengths in engineering and cybersecurity, as well as a new vehicle engineering concentration and curricula and research related to smart technologies. The building will facilitate increases in engineering enrollment and degree attainment, enhance research and workforce development, and serve education and workforce needs of Tennessee.
2	2	TBR	TCAT Chattanooga	New Advanced Manufacturing Building	\$ 21,900,000	\$ 21,700,000	TCAT Chattanooga will construct a new two-story classroom, lab, student services, and administration building. The building will have high-bay lab space on first floor. Higher ceiling area on first floor will also accommodate community meeting room and building entry. The upper floor will accommodate standard-height lab and classroom space as well as staff offices and administration.
3	1	APSU	APSU	Health Professions Building	\$ 67,735,000	\$ 60,961,500	APSU will construct a new Health Professions Building to co-locate the School of Nursing, Allied Health Sciences, Health and Human Performance, Psychological Science and Counseling, and Social Work as well as renovate approximately 14,000 SF in the Clement building, McCord building, Dunn Center, and Sundquist building for the creation of classrooms and research lab.
4	3	TBR	Nashville	Clarksville Lab and Classroom Building	\$ 19,000,000	\$ 17,100,000	This project is the construction of Building #2 on the Clarksville Campus. Building #2 will have multiple science and computer labs, flexible classroom space, faculty offices and student study/gathering areas. Included in this project is parking to support the increased student enrollment this building will provide (100 spaces) as well as constructing an access road to an existing light at Wilma Rudolph Blvd which will facilitate motor vehicle safety for students, faculty, and staff.
5	1	UM	UM	STEM Research and Classroom Building	\$ 41,000,000	\$ 32,911,000	UM will construct a new 65,000 SF interdisciplinary STEM building that will include activity based classrooms, faculty offices, laboratories and sponsored research centers. 17,000 square feet of existing space in the adjacent Engineering Building will be renovated to provide enhanced research and instruction space.
6	1	TBR	Columbia and TCAT Dickson	Williamson County Relocation Building 4	\$ 27,500,000	\$ 25,825,000	This project will construct an Academic (Technology) building to meet enrollment growth and workforce demands of the partnerships with TCAT-Dickson. Project will provide for student growth, new programs, and areas for student learning through engagement activities. Specific to this facility is an Information Technology Center for workforce training in software, networking, programming, cyber security, data analytics, help desk, and web development, among other fields. Space will be used for existing programs and growth, innovative programming, student engagement, competency based education, and art communication. Significant to this project is partnership space for faculty offices, lab and lecture space for the collaborative programs offered with TCAT Dickson and others.
7	1	MTSU	MTSU	Applied Engineering Building	\$ 51,000,000	\$ 45,900,000	The Applied Engineering Building (AEB) accomplishes MTSU's goal of providing learning and research spaces that are technology-adept and support innovative pedagogies to meet the professional expectations of students, faculty, and employers in applied engineering. Given a demonstrated increased occupation demand and projected enrollment increases in Engineering Technology (ET) programs, the need for a new facility that allows for the expansion of current programs and anticipates program-appropriate spaces for new, developing programs is evident. MTSU's achievement of increased retention and graduation rates, as well as its record of accomplishment for degree completion in ET programs over the past five years provides, additional evidence that undergraduate and graduate program objectives directly align with and help achieve the goals of the Drive to 55.
8	1	ETSU	ETSU	Humanities Building	\$ 71,800,000	\$ 62,286,500	This project will construct a Humanities Building in the campus core adjacent to the Quad and the renovated Culp Student Center, and selectively renovate areas in Rogers-Stout and Burleson Halls. The existing Campus Center Building (CCB) will be demolished and the Humanities Building constructed on the same site. The new Humanities Building will provide space for flexible classrooms, instructional labs, offices, and other spaces as outlined in the Academic Facilities Master Plan. Rogers-Stout Hall will be renovated to provide modern instructional and research space for the social sciences. The renovated Burleson Hall will consist primarily of office spaces to accommodate those moving from CCB. The work will be phased with demolition and new construction completed prior to the backfill renovations.



**ATTACHMENT IV**  
**THEC 2020-21 Capital Maintenance Projects Recommendation**

Priority	Type	Governing Board	Institution	Project	Total
1	Spec. Init.	TSU	TSU	Electrical Upgrades	\$ 5,000,000
2	Gen. Maint.	UM	UM	Building Code and Safety Repairs	3,000,000
3	Gen. Maint.	TBR	ChSCC	East Omni Roof Replacement	590,000
4	Gen. Maint.	TTU	TTU	Roof Replacements Phase IV	2,100,000
5	Gen. Maint.	TBR	WSCC	Sevier County Campus Reroof	1,000,000
6	Gen. Maint.	TSU	TSU	Strange Roof Replacement	456,500
7	Gen. Maint.	UT	UTK	Window Replacements and Masonry Repairs	4,500,000
8	Gen. Maint.	ETSU	ETSU	Main Campus Primary Electrical Service Upgrade	3,300,000
9	Gen. Maint.	MTSU	MTSU	Murphy Center Window Repair/Replacement	4,600,000
10	Gen. Maint.	APSU	APSU	Dunn Center HVAC Replacement	3,295,000
11	Gen. Maint.	TBR	VSCC	Roof Replacements & Envelope Repairs	1,160,000
12	Gen. Maint.	TBR	TCAT Paris	Exterior Repairs	280,000
13	Gen. Maint.	TBR	NaSCC	Lighting and Security Updates	410,000
14	Gen. Maint.	TBR	PSCC	Alarm System Upgrades	700,000
15	Gen. Maint.	TBR	NeSCC	Powers Building Foundation Stabilization	360,000
16	Gen. Maint.	TBR	DSCC	Admin. Building Electrical Upgrades	400,000
17	Gen. Maint.	TBR	STCC	Central Plant Updates A	1,500,000
18	Gen. Maint.	UT	UTM	EPS Building Systems Upgrades	9,870,000
19	Gen. Maint.	TBR	RSCC	Cumberland & Scott Campus HVAC Updates	1,100,000
20	Gen. Maint.	TBR	CoSCC	Mechanical System Upgrades	950,000
21	Gen. Maint.	TBR	MSCC	McMinnville Campus HVAC Upgrades	920,000
22	Gen. Maint.	UT	UTC	Roof Replacements	5,030,000
23	Gen. Maint.	TBR	JSCC	McWherter HVAC Updates	1,260,000
24	Gen. Maint.	TBR	TCAT Statewide	TCAT Mech., Elec., & Plumb. Updates A	1,890,000
25	Gen. Maint.	TBR	TCAT Jacksboro	Door and Window Replacements	140,000
26	Gen. Maint.	UM	UM	HVAC Central Chiller and CFA	5,000,000
27	Gen. Maint.	TSU	TSU	Power Plant Equipment / Lighting Upgrades Phase II	3,073,400
28	Gen. Maint.	UT	UTHSC	Campus Police Building Upgrades	8,000,000
29	Gen. Maint.	TBR	TCAT Statewide	TCAT Parking Improvements A	1,350,000
30	Gen. Maint.	TTU	TTU	Building Controls Upgrade Phase I	3,000,000
31	Gen. Maint.	TBR	CISCC	Science Building Renovations	1,880,000
32	Gen. Maint.	UM	UM	Phase II Building Interiors	2,000,000
33	Gen. Maint.	TBR	TCAT Statewide	TCAT Maintenance Repairs A	1,450,000
34	Gen. Maint.	UT	UTIA	CRC/MAST, BESS & JARTU Improvements	7,120,000
35	Gen. Maint.	TBR	ChSCC	Warehouse Roof Replacement	280,000
36	Gen. Maint.	TBR	PSCC	Strawberry Plains Roof Replacement	460,000
37	Gen. Maint.	ETSU	ETSU	HVAC Repairs Phase I	3,470,000
38	Gen. Maint.	UT	UTK	Building Systems Improvements	4,000,000
39	Gen. Maint.	MTSU	MTSU	Elevator Modernization Phase III	2,000,000
40	Gen. Maint.	APSU	APSU	Elevator Upgrades	750,000
41	Gen. Maint.	UM	UM	Phase II Boiler Decentralization	2,500,000
42	Gen. Maint.	UT	UTC	Elevator Upgrades	2,330,000
43	Gen. Maint.	TSU	TSU	HVAC Upgrades	1,881,000
44	Gen. Maint.	UT	UT Statewide	Facilities Space Analytics	1,000,000
45	Gen. Maint.	TBR	TCAT Statewide	TCAT Mech., Elec., & Plumb. Updates B	3,230,000
46	Gen. Maint.	MTSU	MTSU	Water & Sewer System Updates Phase II	490,000
47	Gen. Maint.	TSU	TSU	Upgrade Building Envelopes	396,000
48	Gen. Maint.	TBR	WSCC	Morristown Campus Exterior Building Repair	1,110,000
49	Gen. Maint.	TBR	TCAT Memphis	Security System Updates	140,000
50	Gen. Maint.	TBR	TCAT McMinnville	Communication System Updates	260,000
51	Gen. Maint.	TSU	TSU	McMinnville / Floyd NRS Interiors Improvements	165,000
52	Gen. Maint.	TBR	NeSCC	Powers and Maintenance Roof Replacements	380,000
53	Gen. Maint.	TBR	PSCC	Central Plant Improvements	850,000
54	Gen. Maint.	UM	UM	Wilder Tower Repairs	2,200,000
55	Gen. Maint.	MTSU	MTSU	Several Buildings Roof Replacements	950,000
56	Gen. Maint.	UT	UTIA	Morgan Hall Improvements	8,100,000
57	Gen. Maint.	TBR	WSCC	Mechanical System Updates	1,250,000
58	Gen. Maint.	UM	UM	HVAC Controls Replacement	1,680,000
59	Gen. Maint.	ETSU	ETSU	Exterior Building Improvements	2,690,000
60	Gen. Maint.	TBR	RSCC	Oakridge Campus HVAC Updates	1,300,000
61	Gen. Maint.	TBR	TCAT Hartsville	Safety and Security Updates	190,000
62	Gen. Maint.	UT	UTHSC	Student Alumni Center Improvements	3,400,000
63	Gen. Maint.	TBR	NaSCC	Parking Updates	870,000
64	Gen. Maint.	MTSU	MTSU	Steam/Condensate & Manhole Repair/Replacement Phase III	1,400,000
65	Gen. Maint.	UT	UTC	Building Envelope Repairs	3,660,000
66	Gen. Maint.	TBR	TCAT Statewide	TCAT Parking Improvements B	1,430,000
67	Gen. Maint.	APSU	APSU	Sundquist Exhaust Systems Controls Phase I	625,000
68	Gen. Maint.	ETSU	ETSU	Shelbridge Repairs	1,500,000
69	Gen. Maint.	MTSU	MTSU	Sidewalk Repair/Replacement Phase I	610,000
70	Gen. Maint.	TSU	TSU	Gentry Center HVAC Upgrades Phase II	1,838,100
71	Gen. Maint.	TTU	TTU	Building Controls Upgrade Phase II	3,000,000
72	Gen. Maint.	UM	UM	Window Replacements	2,000,000
73	Gen. Maint.	UT	UTHSC	Roof Replacements	3,000,000
74	Gen. Maint.	TBR	ChSCC	CAT Building Renovations Phase I	930,000
<b>2020-21 Capital Maintenance Total</b>					<b>\$ 155,000,000</b>





**Middle Tennessee State University  
Board of Trustees**

**Finance and Personnel Committee**

**Information Item**

DATE: November 12, 2019

SUBJECT: **THEC 2020-21 Operating Recommendations**

PRESENTERS: Alan Thomas  
Vice President for Business and Finance

---

**BACKGROUND INFORMATION:**

Each year, the Tennessee Higher Education Commission (THEC), at its fall meeting, makes the following recommendations for the campuses:

- Operating appropriations
- Tuition guidance range

THEC staff is recommending operating state appropriations for 2020 – 21 in the amount of \$109.3 million for MTSU, representing a \$1.9 million increase, or 1.7%, over 2019 – 20 appropriations. This net increase is a combination of a decrease of \$1.6 million in the outcomes formula adjustments and a \$3.5 million increase in proposed new funding for higher education. At the request of Finance and Administration (F&A), THEC did not include in their recurring recommendation a salary component, allowing the F&A to apply general

government's salary policy to higher education in the Governor's Budget. This makes the increase in appropriations appear much smaller than in previous years; however, this is not the case when you factor in an allocation for partially funded salary increases. A schedule of THEC's 2020 – 21 state appropriations distribution recommendation is included in these materials.

The Complete College Tennessee Act (CCTA) requires THEC to make student fee and state appropriation recommendations concurrently. The FOCUS Act expanded THEC's authority on student fees, requiring THEC to issue binding tuition ranges each year. THEC staff is recommending a guiding tuition (maintenance fee) range of zero to two percent for all public universities, community colleges, and TCATs, as well as a guiding tuition and mandatory fee range of zero to two percent. A final binding tuition range will be approved later in the fiscal year once clarity around the state budget and overall impact on higher education funding is determined.

The above recommendations will be presented to the Commission for approval at their November 7<sup>th</sup> meeting.



# ATTACHMENT I

## State Appropriations History

Academic Formula Units	2015-16	2016-17	2017-18	2018-19	2019-20
<b>LGI Universities</b>					
Austin Peay	\$36,983,700	\$40,378,500	\$44,621,700	\$47,857,100	\$50,503,100
East Tennessee	51,428,100	55,362,800	61,099,800	65,770,700	70,579,000
Middle Tennessee	85,856,700	90,753,200	97,003,700	103,216,200	107,399,400
Tennessee State	32,892,000	33,717,900	36,757,500	39,402,300	41,795,200
Tennessee Tech	39,297,400	42,671,100	47,231,100	55,020,600	59,597,500
University of Memphis	95,139,600	102,440,600	110,827,200	117,771,000	123,370,700
<b>Subtotal</b>	<b>\$341,597,500</b>	<b>\$365,324,100</b>	<b>\$397,541,000</b>	<b>\$429,037,900</b>	<b>\$453,244,900</b>
<b>Community Colleges<sup>1</sup></b>					
Chattanooga	\$27,449,400	\$29,315,200	\$31,118,200	\$31,863,600	\$33,669,500
Cleveland	9,336,300	9,751,700	10,988,200	11,215,700	12,302,400
Columbia	12,842,400	13,970,500	15,026,400	15,821,100	16,836,200
Dyersburg	7,841,700	8,622,500	9,388,600	9,734,200	10,516,000
Jackson	11,401,100	12,395,800	13,561,500	14,266,600	15,102,200
Motlow	11,007,400	11,739,900	13,292,500	15,023,000	17,565,300
Nashville	16,935,900	17,756,500	20,259,300	22,228,600	23,374,700
Northeast	14,594,100	16,059,900	18,137,200	19,695,300	21,089,900
Pellissippi	25,599,300	27,349,000	30,477,800	32,729,600	34,934,000
Roane	18,011,800	19,093,300	21,087,900	22,518,000	24,110,700
Southwest	25,278,600	26,115,800	27,147,100	28,504,100	30,253,800
Volunteer	17,198,100	18,698,700	20,809,700	23,498,200	26,331,900
Walters	20,967,800	21,912,500	23,469,700	24,606,600	25,527,400
<b>Subtotal</b>	<b>\$218,463,900</b>	<b>\$232,781,300</b>	<b>\$254,764,100</b>	<b>\$271,704,600</b>	<b>\$291,614,000</b>
<b>UT Universities</b>					
UT Chattanooga	\$41,674,700	\$45,835,300	\$51,005,300	\$56,184,500	\$58,905,900
UT Knoxville	187,890,300	199,911,900	217,270,000	234,382,200	247,059,300
UT Martin	27,892,100	29,922,900	32,495,400	34,698,100	35,748,200
<b>Subtotal</b>	<b>\$257,457,100</b>	<b>\$275,670,100</b>	<b>\$300,770,700</b>	<b>\$325,264,800</b>	<b>\$341,713,400</b>
<b>Total Colleges and Universities</b>	<b>\$817,518,500</b>	<b>\$873,775,500</b>	<b>\$953,075,800</b>	<b>\$1,026,007,300</b>	<b>\$1,086,572,300</b>
<b>TN Colleges of Applied Technology</b>	<b>\$56,343,900</b>	<b>\$60,790,600</b>	<b>\$66,857,600</b>	<b>\$71,579,600</b>	<b>\$75,727,400</b>
<b>Total Academic Formula Units</b>	<b>\$873,862,400</b>	<b>\$934,566,100</b>	<b>\$1,019,933,400</b>	<b>\$1,097,586,900</b>	<b>\$1,162,299,700</b>

Note: All years of appropriations are recurring funds only.

1 - Detail for the community colleges was estimated by THEC based on information from the Tennessee Board of Regents. Funds are allocated to the community colleges as a system.

# ATTACHMENT I

## State Appropriations History

Specialized Units	2015-16	2016-17	2017-18	2018-19	2019-20
<b>Medical Education</b>					
ETSU College of Medicine	\$30,166,900	\$31,268,700	\$33,094,900	\$34,470,700	\$35,543,300
ETSU Family Practice	6,447,000	6,687,600	7,160,800	7,526,300	7,816,500
UT College of Vet Medicine	17,379,800	18,124,700	19,710,800	21,398,400	22,192,700
UT Health Science Center <sup>1</sup>	134,984,800	140,534,000	149,498,300	157,683,100	162,001,500
<b>Subtotal</b>	<b>\$188,978,500</b>	<b>\$196,615,000</b>	<b>\$209,464,800</b>	<b>\$221,078,500</b>	<b>\$227,554,000</b>
<b>Research and Public Service</b>					
UT Agricultural Experiment Station	\$26,380,600	\$27,625,600	\$29,048,400	\$30,435,300	\$31,092,900
UT Agricultural Extension Service	32,384,200	33,831,200	35,590,500	37,509,700	38,276,100
TSU McMinnville Center	575,500	594,500	608,200	619,400	1,429,200
TSU Institute of Ag. and Environmental Research	2,340,600	3,456,300	3,541,700	3,613,700	4,771,800
TSU Cooperative Extension	3,207,300	3,318,500	3,510,100	3,610,200	3,703,500
TSU McIntire-Stennis Forestry Research	183,400	189,400	193,300	196,200	198,900
UT Space Institute	8,187,700	8,490,500	8,900,500	9,129,100	9,290,800
UT Institute for Public Service	5,847,000	6,145,600	6,465,100	6,684,800	6,823,000
Tennessee Language Center	426,500	516,700	637,800	672,000	712,300
Institute for Public Service: Other Agencies	5,420,500	5,628,900	5,827,300	6,012,800	6,110,700
UT County Technical Assistance Service	1,858,100	2,236,600	2,962,700	3,103,800	3,203,900
UT Municipal Technical Advisory Service	3,033,400	3,157,300	3,408,700	3,603,800	3,713,700
<b>Subtotal</b>	<b>\$83,997,800</b>	<b>\$89,045,500</b>	<b>\$94,229,200</b>	<b>\$98,506,000</b>	<b>\$102,503,800</b>
<b>Other Specialized Units</b>					
UT University-Wide Administration	\$4,859,900	\$5,202,100	\$5,537,800	\$5,939,000	\$6,032,100
TN Board of Regents Administration	5,465,400	5,720,200	6,483,500	8,196,600	8,444,700
TN Student Assistance Corporation	70,459,600	83,568,600	93,536,000	103,703,900	116,177,100
Tennessee Student Assistance Awards	67,762,500	80,962,500	90,962,500	100,962,500	113,262,500
Tennessee Student Assistance Corporation Loan/Scholarships Program	1,476,300	1,627,900	1,795,300	1,963,200	2,136,400
	1,220,800	978,200	778,200	778,200	778,200
Contract Education	2,110,800	2,176,000	1,832,500	1,832,500	2,249,900
TN Higher Education Commission	2,921,000	3,619,300	4,495,700	5,187,100	5,757,200
THEC Administration	2,921,000	3,202,900	3,669,800	3,735,700	3,879,800
College Completion Initiatives for Minority Students	-	-	105,000	105,000	105,000
Tennessee Reconnect Grant Coordinator	-	-	100,000	100,000	100,000
Capital Projects Coordinator	-	-	120,600	120,600	120,600
Drive to 55 Support Specialist	-	-	83,900	83,900	83,900
FOCUS Act	-	416,400	416,400	416,400	416,400
Advise TN (College Advisor Corp)	-	-	-	245,200	245,200
Adult Learner Initiatives	-	-	-	200,000	200,000
Labor Education Alignment Program	-	-	-	96,300	96,300
Tennessee Reconnect Coordinator	-	-	-	84,000	84,000
Correctional Education Investment	-	-	-	-	426,000
<b>Subtotal</b>	<b>\$85,816,700</b>	<b>\$100,286,200</b>	<b>\$111,885,500</b>	<b>\$124,859,100</b>	<b>\$138,661,000</b>
<b>Total Specialized Units</b>	<b>\$358,793,000</b>	<b>\$385,946,700</b>	<b>\$415,579,500</b>	<b>\$444,443,600</b>	<b>\$468,718,800</b>
<b>Total Formula and Specialized Units</b>	<b>\$1,232,655,400</b>	<b>\$1,320,512,800</b>	<b>\$1,435,512,900</b>	<b>\$1,542,030,500</b>	<b>\$1,631,018,500</b>
<b>Program Initiatives</b>					
Campus Centers of Excellence	\$17,414,600	\$17,133,600	\$17,685,600	\$18,063,100	\$18,363,900
Campus Centers of Emphasis	1,257,000	1,236,600	1,288,100	1,314,400	1,338,100
Academic Scholars Program	411,800	711,800	1,211,800	1,211,800	1,211,800
UT Access and Diversity Initiative	5,806,700	5,806,700	5,806,700	5,806,700	5,806,700
TBR Access and Diversity Initiative	10,256,900	10,256,900	10,256,900	10,256,900	10,256,900
Research Initiatives - UT	5,852,900	5,852,900	5,852,900	5,852,900	5,852,900
THEC Grants	5,778,400	5,778,400	6,028,400	5,852,900	11,089,000
<b>Subtotal</b>	<b>\$46,778,300</b>	<b>\$46,776,900</b>	<b>\$48,130,400</b>	<b>\$48,358,700</b>	<b>\$53,919,300</b>
<b>Total Operating</b>	<b>\$1,279,433,700</b>	<b>\$1,367,289,700</b>	<b>\$1,483,643,300</b>	<b>\$1,590,389,200</b>	<b>\$1,684,937,800</b>

Note: All years of appropriations are recurring funds only.

1 - UT Health Science Center includes funding for UT College of Medicine, UT Family Practice, and UT Memphis.

# ATTACHMENT II

## 2020-21 State Appropriations Distribution Recommendation

A                      B                      C                      D                      E = C + D                      F = E + A                      G = E / A                      H = F / B

Academic Formula Units	2019-20 Appropriation <sup>1</sup>	2020-21 Formula Calculation	Breakdown of 2020-21 Changes		2020-21 Changes	2020-21 Recommendation	Percent Change	Percent Funded
			Outcomes Formula Adjustments	Share of New Funding				
<b>LGI Universities</b>								
Austin Peay	\$50,503,100	\$76,111,000	\$263,700	\$1,671,500	\$1,935,200	\$52,438,300	3.8%	68.9%
East Tennessee <sup>2</sup>	69,479,000	105,044,500	586,800	2,306,900	2,893,700	72,372,700	4.2%	68.9%
Middle Tennessee	107,399,400	158,590,000	(1,618,200)	3,482,900	1,864,700	109,264,100	1.7%	68.9%
Tennessee State	41,795,200	61,600,800	(706,800)	1,352,800	646,000	42,441,200	1.5%	68.9%
Tennessee Tech <sup>2</sup>	56,597,500	85,458,500	404,200	1,876,800	2,281,000	58,878,500	4.0%	68.9%
University of Memphis	123,370,700	184,595,400	(243,600)	4,054,000	3,810,400	127,181,100	3.1%	68.9%
<b>Subtotal</b>	<b>\$449,144,900</b>	<b>\$671,400,200</b>	<b>(\$1,313,900)</b>	<b>\$14,744,900</b>	<b>\$13,431,000</b>	<b>\$462,575,900</b>	<b>3.0%</b>	<b>68.9%</b>
<b>Community Colleges<sup>3</sup></b>								
Chattanooga	\$33,669,500	\$49,350,900	(\$751,900)	\$1,083,800	\$331,900	\$34,001,400	1.0%	68.9%
Cleveland	12,302,400	17,803,600	(427,200)	391,100	(36,100)	12,266,300	-0.3%	68.9%
Columbia	16,836,200	26,282,000	694,200	577,200	1,271,400	18,107,600	7.6%	68.9%
Dyersburg	10,516,000	15,975,200	139,600	350,800	490,400	11,006,400	4.7%	68.9%
Jackson	15,102,200	22,167,300	(316,400)	486,800	170,400	15,272,600	1.1%	68.9%
Motlow	17,565,300	28,835,500	1,668,100	633,300	2,301,400	19,866,700	13.1%	68.9%
Nashville	23,374,700	33,885,300	(772,900)	744,200	(28,700)	23,346,000	-0.1%	68.9%
Northeast	21,089,900	34,311,600	1,796,300	753,500	2,549,800	23,639,700	12.1%	68.9%
Pellissippi	34,934,000	52,887,200	342,300	1,161,500	1,503,800	36,437,800	4.3%	68.9%
Roane	24,110,700	35,969,400	(118,700)	789,900	671,200	24,781,900	2.8%	68.9%
Southwest	30,253,800	44,665,800	(461,200)	980,900	519,700	30,773,500	1.7%	68.9%
Volunteer	26,331,900	41,482,200	1,337,200	911,000	2,248,200	28,580,100	8.5%	68.9%
Walters	25,527,400	37,976,400	(196,700)	834,000	637,300	26,164,700	2.5%	68.9%
<b>Community College Subtotal</b>	<b>\$291,614,000</b>	<b>\$441,592,400</b>	<b>\$2,932,700</b>	<b>\$9,698,000</b>	<b>\$12,630,700</b>	<b>\$304,244,700</b>	<b>4.3%</b>	<b>68.9%</b>
<b>UT Universities</b>								
UT Chattanooga	\$58,905,900	\$88,588,800	\$183,800	\$1,945,500	\$2,129,300	\$61,035,200	3.6%	68.9%
UT Knoxville <sup>2</sup>	244,059,300	365,012,200	(592,400)	8,016,200	7,423,800	251,483,100	3.0%	68.9%
UT Martin <sup>2</sup>	35,108,200	50,848,900	(1,191,500)	1,116,700	(74,800)	35,033,400	-0.2%	68.9%
<b>Subtotal</b>	<b>\$338,073,400</b>	<b>\$504,449,900</b>	<b>(\$1,600,100)</b>	<b>\$11,078,400</b>	<b>\$9,478,300</b>	<b>\$347,551,700</b>	<b>2.8%</b>	<b>68.9%</b>
<b>Total Colleges and Universities</b>	<b>\$1,078,832,300</b>	<b>\$1,617,442,500</b>	<b>\$18,700</b>	<b>\$35,521,300</b>	<b>\$35,540,000</b>	<b>\$1,114,372,300</b>	<b>3.3%</b>	<b>68.9%</b>
TN Colleges of Applied Technology <sup>2</sup>	\$75,301,400	\$112,865,900	(\$18,700)	\$2,478,700	\$2,460,000	\$77,761,400	3.3%	68.9%
<b>Total Academic Formula Units</b>	<b>\$1,154,133,700</b>	<b>\$1,730,308,400</b>	<b>\$0</b>	<b>\$38,000,000</b>	<b>\$38,000,000</b>	<b>\$1,192,133,700</b>	<b>3.3%</b>	<b>68.9%</b>

1 - Recurring funding. Includes historical funding of \$7.4M for legislative initiatives. A breakdown of these initiatives by campus is included in Appendix A.

2 - Does not include recurring funds appropriated to the ETSU Gray Fossil Site (\$350K), ETSU Rural Public Health Project (\$750K), TTU College of Engineering (\$3M), UT Knoxville College of Engineering (\$3M), UT Martin Parsons Center (\$190K), UT Martin Selmer Center (\$190K), UT Martin Somerville Center (\$250K) and the TCATs Correctional Education Investment Initiative (\$426K). These appropriations are included as Program Initiatives.

3 - THEC's community college recommendation is for the sector as a whole. Institutional detail displayed here is for informational purposes only.

# ATTACHMENT II

## 2020-21 State Appropriations Distribution Recommendation

	A	B	C = B - A	D = C / A
Specialized Units	2019-20 Appropriation <sup>1</sup>	2020-21 Recommendation <sup>1</sup>	Total Change	Percent Change
<b>Medical Education</b>				
ETSU College of Medicine	\$35,543,300	\$38,398,400	\$2,855,100	8.0%
ETSU Family Practice	7,816,500	7,972,800	156,300	2.0%
UT College of Vet Medicine	22,192,700	23,011,100	818,400	3.7%
UT Health Science Center	162,001,500	171,798,000	9,796,500	6.0%
<b>Subtotal</b>	<b>\$227,554,000</b>	<b>\$241,180,300</b>	<b>\$13,626,300</b>	<b>6.0%</b>
<b>Research and Public Service</b>				
UT Agricultural Experiment Station	\$31,092,900	\$32,305,100	\$1,212,200	3.9%
UT Agricultural Extension Service	38,276,100	39,269,400	993,300	2.6%
TSU McMinnville Center	1,429,200	1,533,600	104,400	7.3%
TSU Institute of Ag. and Environmental Research	4,771,800	4,957,800	186,000	3.9%
TSU Cooperative Extension	3,703,500	3,847,900	144,400	3.9%
TSU McIntire-Stennis Forestry Research	198,900	206,600	7,700	3.9%
UT Space Institute	9,290,800	9,600,200	309,400	3.3%
UT Institute for Public Service	6,823,000	7,030,100	207,100	3.0%
Tennessee Language Center	712,300	751,100	38,800	5.4%
Institute for Public Service: Other Agencies	6,110,700	6,279,000	168,300	2.8%
UT County Technical Assistance Service	3,203,900	3,275,300	71,400	2.2%
UT Municipal Technical Advisory Service	3,713,700	3,788,000	74,300	2.0%
<b>Subtotal</b>	<b>\$102,503,800</b>	<b>\$105,814,000</b>	<b>\$3,310,200</b>	<b>3.2%</b>
<b>Other Specialized Units</b>				
UT University-Wide Administration	\$6,032,100	\$6,032,100	\$0	0.0%
TN Board of Regents Administration	8,444,700	8,444,700	-	0.0%
TN Student Assistance Corporation	116,177,100	125,777,100	9,600,000	8.3%
Tennessee Student Assistance Awards	113,262,500	122,862,500	9,600,000	8.5%
Tennessee Students Assistance Corporation	2,136,400	2,136,400	-	0.0%
Loan/Scholarships Program	778,200	778,200	-	0.0%
Contract Education	2,249,900	2,288,100	38,200	1.7%
TN Higher Education Commission	5,757,200	6,167,200	410,000	7.1%
TN Higher Education Commission Admin.	5,757,200	5,757,200	-	0.0%
Reverse Transfer Portal	-	300,000	300,000	NA
Veterans Success Director	-	110,000	110,000	NA
<b>Subtotal</b>	<b>\$138,661,000</b>	<b>\$148,709,200</b>	<b>\$10,048,200</b>	<b>7.2%</b>
<b>Program Initiatives</b>				
Campus Centers of Excellence	\$18,363,900	\$18,676,100	\$312,200	1.7%
Campus Centers of Emphasis	1,338,100	1,360,800	22,700	1.7%
Academic Scholars Program	1,211,800	1,232,400	20,600	1.7%
UT Access and Diversity Initiative	5,806,700	5,905,400	98,700	1.7%
TBR Access and Diversity Initiative	10,256,900	10,431,300	174,400	1.7%
Research Initiatives - UT	5,852,900	5,952,400	99,500	1.7%
THEC Grants <sup>2</sup>	11,089,000	15,014,500	3,925,500	35.4%
Specialized Units Strategic Initiatives <sup>3</sup>	-	7,690,600	7,690,600	NA
Statewide System Priorities <sup>3</sup>	-	7,627,000	7,627,000	NA
ETSU Rural Public Health Project <sup>4</sup>	750,000	750,000	-	0.0%
ETSU Gray Fossil Site <sup>4</sup>	350,000	350,000	-	0.0%
TTU College of Engineering <sup>4</sup>	3,000,000	3,000,000	-	0.0%
UT Knoxville College of Engineering <sup>4</sup>	3,000,000	3,000,000	-	0.0%
UT Martin Parsons, Somerville & Selmer Centers <sup>4</sup>	640,000	640,000	-	0.0%
TCAT Correctional Education Investment Initiative <sup>4</sup>	426,000	426,000	-	0.0%
<b>Subtotal</b>	<b>\$62,085,300</b>	<b>\$82,056,500</b>	<b>\$19,971,200</b>	<b>32.2%</b>
<b>Total</b>	<b>\$1,684,937,800</b>	<b>\$1,769,893,700</b>	<b>\$84,955,900</b>	<b>5.0%</b>

1 - Recurring funds.

2 - Recurring increases for Veteran Reconnect Grants (\$1M), Tennessee Bridge Awards (\$337K), Statewide Security Grants (\$2M), HBCU Summer Bridge Program (\$400K), and a 1.7% programmatic adjustment for THEC Grants Administration.

3 - Recurring and non-recurring funding for strategic investments in specialized units and statewide system priorities. See Attachment III for further detail.

4 - Recurring funds appropriated to ETSU (\$1.1M), TTU (\$3M), UT Knoxville (\$3M), UT Martin (\$640K), and TCATs (\$426K).

## ATTACHMENT V

### 2020-21 State Appropriations Funding Scenarios

	A	B	C	D	E
				Alternative Funding Scenarios	
	Outcomes Formula Calculation	Share of Total Formula Calculation	\$38,000,000 THEC Recommendation	0.0% Flat Funding Scenario	\$61,000,000 Increase Scenario <sup>1</sup>
Academic Formula Units					
<b>LGI Universities</b>					
Austin Peay	\$76,111,000	4.71%	\$52,438,300	\$50,766,800	\$53,450,000
East Tennessee	105,044,500	6.49%	72,372,700	70,065,800	73,769,000
Middle Tennessee	158,590,000	9.80%	109,264,100	105,781,200	111,372,100
Tennessee State	61,600,800	3.81%	42,441,200	41,088,400	43,260,100
Tennessee Tech	85,458,500	5.28%	58,878,500	57,001,700	60,014,400
University of Memphis	184,595,400	11.41%	127,181,100	123,127,100	129,634,800
<b>Subtotal</b>	<b>\$671,400,200</b>	<b>41.51%</b>	<b>\$462,575,900</b>	<b>\$447,831,000</b>	<b>\$471,500,400</b>
<b>Community Colleges</b>					
Chattanooga	\$49,350,900	3.05%	\$34,001,400	\$32,917,600	\$34,657,400
Cleveland	17,803,600	1.10%	12,266,300	11,875,200	12,502,900
Columbia	26,282,000	1.62%	18,107,600	17,530,400	18,456,900
Dyersburg	15,975,200	0.99%	11,006,400	10,655,600	11,218,800
Jackson	22,167,300	1.37%	15,272,600	14,785,800	15,567,300
Motlow	28,835,500	1.78%	19,866,700	19,233,400	20,250,000
Nashville	33,885,300	2.09%	23,346,000	22,601,800	23,796,400
Northeast	34,311,600	2.12%	23,639,700	22,886,200	24,095,800
Pellissippi	52,887,200	3.27%	36,437,800	35,276,300	37,140,800
Roane	35,969,400	2.22%	24,781,900	23,992,000	25,260,100
Southwest	44,665,800	2.76%	30,773,500	29,792,600	31,367,200
Volunteer	41,482,200	2.56%	28,580,100	27,669,100	29,131,500
Walters	37,976,400	2.35%	26,164,700	25,330,700	26,669,500
<b>Community College Subtotal</b>	<b>\$441,592,400</b>	<b>27.30%</b>	<b>\$304,244,700</b>	<b>\$294,546,700</b>	<b>\$310,114,600</b>
<b>UT Universities</b>					
UT Chattanooga	\$88,588,800	5.48%	\$61,035,200	\$59,089,700	\$62,212,800
UT Knoxville	365,012,200	22.57%	251,483,100	243,466,900	256,335,000
UT Martin	50,848,900	3.14%	35,033,400	33,916,700	35,709,300
<b>Subtotal</b>	<b>\$504,449,900</b>	<b>31.19%</b>	<b>\$347,551,700</b>	<b>\$336,473,300</b>	<b>\$354,257,100</b>
<b>Total Colleges and Universities</b>	<b>\$1,617,442,500</b>	<b>100.00%</b>	<b>\$1,114,372,300</b>	<b>\$1,078,851,000</b>	<b>\$1,135,872,100</b>
TN Colleges of Applied Technology	\$112,865,900	NA	\$77,761,400	\$75,282,700	\$79,261,700
<b>Total Academic Formula Units</b>	<b>\$1,730,308,400</b>	<b>100.00%</b>	<b>\$1,192,133,700</b>	<b>\$1,154,133,700</b>	<b>\$1,215,133,800</b>

1- Based on a request of \$38M for outcomes productivity and \$23M for partial funding of an estimated 2 percent increase in salary, resulting in a total appropriation recommendation of \$61M.



## ATTACHMENT VII

### 2020-21 Total Formula Revenue Analysis

Academic Formula Units	State Appropriation Recommendation <sup>1</sup>	Tuition Revenue <sup>2</sup>	Out-of-State Tuition Revenue <sup>2</sup>	Total Revenue	Total Formula Revenue Need	Difference (Short)	Percent Funded
<b>TBR Universities</b>							
Austin Peay	\$52,438,300	\$68,967,300	\$4,240,900	\$125,646,500	\$140,776,500	(\$15,130,000)	89.3%
East Tennessee <sup>3</sup>	72,372,700	104,073,800	22,359,600	198,806,100	206,122,100	(7,316,000)	96.5%
Middle Tennessee	109,264,100	150,484,900	20,453,900	280,202,900	294,417,400	(14,214,500)	95.2%
Tennessee State	42,441,200	43,134,800	19,923,900	105,499,900	125,478,800	(19,978,900)	84.1%
Tennessee Tech <sup>3</sup>	58,878,500	75,462,000	4,938,800	139,279,300	160,339,800	(21,060,500)	86.9%
University of Memphis	127,181,100	157,989,100	10,132,700	295,302,900	353,083,400	(57,780,500)	83.6%
<b>Subtotal</b>	<b>\$462,575,900</b>	<b>\$600,111,900</b>	<b>\$82,049,800</b>	<b>\$1,144,737,600</b>	<b>\$1,280,218,000</b>	<b>(\$135,480,400)</b>	<b>89.4%</b>
<b>Community Colleges<sup>4</sup></b>							
Chattanooga	\$34,001,400	\$27,883,900	\$820,100	\$62,705,400	\$75,402,200	(\$12,696,800)	83.2%
Cleveland	12,266,300	10,369,300	315,700	22,951,300	26,793,000	(3,841,700)	85.7%
Columbia	18,107,600	19,365,300	432,500	37,905,400	39,625,300	(1,719,900)	95.7%
Dyersburg	11,006,400	8,849,500	242,500	20,098,400	24,049,800	(3,951,400)	83.6%
Jackson	15,272,600	14,343,500	198,500	29,814,600	33,355,800	(3,541,200)	89.4%
Motlow	19,866,700	21,726,300	516,600	42,109,600	43,481,500	(1,371,900)	96.8%
Nashville	23,346,000	25,696,900	742,800	49,785,700	51,258,700	(1,473,000)	97.1%
Northeast	23,639,700	19,101,400	95,400	42,836,500	51,484,700	(8,648,200)	83.2%
Pellissippi	36,437,800	34,373,000	2,045,200	72,856,000	79,996,300	(7,140,300)	91.1%
Roane	24,781,900	18,534,900	345,600	43,662,400	54,267,700	(10,605,300)	80.5%
Southwest	30,773,500	26,271,900	2,708,900	59,754,300	67,265,700	(7,511,400)	88.8%
Volunteer	28,580,100	29,845,700	553,600	58,979,400	62,752,500	(3,773,100)	94.0%
Walters	26,164,700	21,176,600	560,900	47,902,200	57,169,200	(9,267,000)	83.8%
<b>Community College Subtotal</b>	<b>\$304,244,700</b>	<b>\$277,538,200</b>	<b>\$9,578,300</b>	<b>\$591,361,200</b>	<b>\$666,902,400</b>	<b>(\$75,541,200)</b>	<b>88.7%</b>
<b>UT Universities</b>							
UT Chattanooga	\$61,035,200	\$82,643,700	\$7,066,500	\$150,745,400	\$165,392,300	(\$14,646,900)	91.1%
UT Knoxville <sup>3</sup>	251,483,100	305,787,900	51,073,900	608,344,900	690,574,200	(82,229,300)	88.1%
UT Martin <sup>3</sup>	35,033,400	49,740,700	2,913,200	87,687,300	95,630,200	(7,942,900)	91.7%
<b>Subtotal</b>	<b>\$347,551,700</b>	<b>\$438,172,300</b>	<b>\$61,053,600</b>	<b>\$846,777,600</b>	<b>\$951,596,700</b>	<b>(\$104,819,100)</b>	<b>89.0%</b>
TN Colleges of Applied Technology <sup>3</sup>	\$77,761,400	\$35,413,500	\$0	\$113,174,900	\$140,295,000	(\$27,120,100)	80.7%
<b>Total Academic Formula Units</b>	<b>\$1,192,133,700</b>	<b>\$1,351,235,900</b>	<b>\$152,681,700</b>	<b>\$2,696,051,300</b>	<b>\$3,039,012,100</b>	<b>(\$342,960,800)</b>	<b>88.7%</b>

1 - Recurring; accounts for recommended \$38M in additional funding for formula units.

2 - Assumes no salary and tuition increases and annual enrollment increases of 0% at universities and 2.5% at community colleges and colleges of applied technology.

3 - Does not include recurring funds appropriated to the ETSU Gray Fossil Site (\$350K), ETSU Rural Public Health Project (\$750K), TTU College of Engineering (\$3M), UT Knoxville College of Engineering (\$3M), UT Martin Parsons Center (\$200K), UT Martin Selmer Center (\$190K), UT Martin Somerville Center (\$250K) and the TCATs Correctional Education Investment Initiative (\$426K). These appropriations are included as Program Initiatives.

4 - THEC's community college recommendation is for the sector as a whole. Institutional detail displayed here is for informational purposes only.







**Middle Tennessee State University  
Board of Trustees**

**Finance and Personnel Committee**

**Action Item**

DATE: November 12, 2019

SUBJECT: **2019-20 October Revised Budget**

PRESENTERS: Alan Thomas  
Vice President for Business and Finance

---

**BACKGROUND INFORMATION:**

The Board of Trustees are charged with approving the operating budgets and setting the fiscal policies for Middle Tennessee State University. As required by THEC, one of the three budgets submitted by the University annually is an October (Revised) budget.

The attached budget being submitted for your approval contains the following changes since the July (Original) Budget:

- Adjustments to Tuition and Fee Revenue for (1) inclusion of the remaining 2.37% tuition and mandatory fee increase and (2) reflecting a .47% increase in FTE for fall enrollment.
- Adjusted expenditure budgets for (1) re-budgeting of various student fee balances from the prior year, (2) purchases in process at year end but not be completed until the current fiscal year, (3) additional safety

and security initiatives, (4) salary increases for 1.0% across-the-board and market adjustments, (5) increases in adjunct pay, (6) increases in funding for graduate assistants and marketing for graduate courses, (7) additional scholarships, and (8) limited funding for new academic programs approved by THEC for FY 2019-20.

- Adjustments to auxiliary and restricted budgets based on information obtained since the July Budget submission.

**MIDDLE TENNESSEE STATE UNIVERSITY  
ANALYSIS OF BUDGET CHANGES FOR REVENUE CATEGORIES  
OCTOBER BUDGET 2019-20**

	<u>2019-20 July Budget</u>	<u>2019-20 October Budget</u>	<u>Difference</u>
Tuition and Fees	\$ 200,345,600	\$ 204,607,500	\$ 4,261,900
State Appropriations	106,505,600	107,259,900	754,300
Federal Grants and Contracts	650,000	650,000	-
Local Grants and Contracts	60,000	60,000	-
State Grants & Contracts	45,000	45,000	-
Private Grants & Contracts	281,300	281,300	-
Private Gifts	-	-	-
Sales & Services of Educ Activities	697,400	740,800	43,400
Sales & Services of Other Activities	19,306,000	19,130,700	(175,300)
Other Sources	<u>1,371,700</u>	<u>1,371,700</u>	<u>-</u>
	<u>\$ 329,262,600</u>	<u>\$ 334,146,900</u>	<u>\$ 4,884,300</u>

The following items are reflected above:

Partial tuition Increase is reflected in the July Budget

Remaining tuition increase and fall enrollment increase is reflected in October Budget

MTSU Meharry appropriation of 350K and TCRS additional funding

Mandatory and Non-mandatory Fee Increases

**MIDDLE TENNESSEE STATE UNIVERSITY  
UNRESTRICTED EDUCATION AND GENERAL EXPENDITURES BY FUNCTIONAL CATEGORY  
OCTOBER BUDGET 2019-20**

<b>Function</b>	<b>July Budget 2019-20</b>	<b>October Budget 2019-20</b>	<b>Difference</b>
Instruction	\$ 157,482,900	\$ 170,903,900	\$ 13,421,000
Research	4,885,100	8,269,300	3,384,200
Public Service	4,123,100	5,724,500	1,601,400
Academic Support	33,853,900	35,013,700	1,159,800
Student Services	38,346,300	41,400,200	3,053,900
Institutional Support	24,852,400	27,852,200	2,999,800
Operation and Maintenance	28,431,700	29,506,800	1,075,100
Scholarships and Fellowships	26,194,100	27,921,400	1,727,300
Transfers	11,093,100	12,692,100	1,599,000
Total	<u>\$ 329,262,600</u>	<u>\$ 359,284,100</u>	<u>\$ 30,021,500</u>

The following items are reflected above:

- 1.0% July ATB plus 1.0% Additional Market Adjustment Funding
- MTSU Meharry scholarships of 350K and TCRS additional funding
- Mandatory Fee Increases
- July Budget Figures are Base Budget; October includes carryover

**MIDDLE TENNESSEE STATE UNIVERSITY  
UNRESTRICTED EDUCATION AND GENERAL EXPENDITURES BY NATURAL CATEGORY  
OCTOBER BUDGET 2019-20**

	<b>July Budget 2019-20</b>	<b>October Budget 2019-20</b>	<b>Difference</b>
Professional Salaries	\$ 145,718,600	\$ 149,248,600	\$ 3,530,000
Other Salaries	22,445,300	22,799,200	353,900
Employee Benefits	61,329,600	62,609,300	1,279,700
Travel	5,351,400	6,049,700	698,300
Operating Expense	79,335,500	101,868,300	22,532,800
Capital Outlay	3,989,100	4,016,900	27,800
Transfers	11,093,100	12,692,100	1,599,000
Total	<u>\$ 329,262,600</u>	<u>\$ 359,284,100</u>	<u>\$ 30,021,500</u>

The following items are reflected above:

- 1.0% July ATB plus 1.0% Additional Market Adjustment Funding
- MTSU Meharry scholarships of 350K and TCRS additional funding
- Mandatory Fee Increases
- July Budget Figures are Base Budget; October includes carryover

**MIDDLE TENNESSEE STATE UNIVERSITY  
ANALYSIS OF BUDGET CHANGES FOR AUXILIARIES  
OCTOBER BUDGET 2019-20**

<u>Auxiliary</u>	<u>2019-20 July Budget</u>	<u>2019-20 October Budget</u>	<u>Difference</u>
Bookstore	\$ 411,955	\$ 415,000	\$ 3,045
Food Service	2,700,000	2,700,000	-
Housing	16,968,487	16,968,487	-
Vending	130,000	130,000	-
Recreational Center	3,102,644	3,122,644	20,000
Post Office	485,000	468,500	(16,500)
Parking Services	5,114,200	5,114,200	-
Residential & Commercial Rentals	280,000	280,000	-
Greek Row	0	0	-
Health Services	4,110,700	4,110,700	-
TN Miller Coliseum	614,614	614,614	-
Student LD Service	6,000	4,500	(1,500)
<b>TOTAL</b>	<b><u>\$ 33,923,600</u></b>	<b><u>\$ 33,928,645</u></b>	<b><u>\$ 5,045</u></b>

**MIDDLE TENNESSEE STATE UNIVERSITY  
SUMMARY OF RESTRICTED CURRENT FUNDS AVAILABLE AND APPLIED  
OCTOBER BUDGET 2019-20**

<b>Revenues</b>	<b>2019-20 July Budget</b>	<b>2019-20 October Budget</b>	<b>Difference</b>
Tuition and Fees	\$ 1,600,000	\$ 1,500,000	\$ (100,000)
Federal Grants and Contracts	42,250,000	42,850,000	600,000
State Appropriations: Centers of Excellence	389,900	390,200	300
State Appropriations: Special Allocations	489,500	489,500	-
State Grants & Contracts	38,250,000	38,750,000	500,000
Local Grants & Contracts	50,000	45,000	(5,000)
Private Grants & Contracts	1,000,000	850,000	(150,000)
Private Gifts	2,500,000	2,300,000	(200,000)
Endowment Income	900,000	750,000	(150,000)
Other Income	1,600,000	1,000,000	(600,000)
Total Revenues	<u>\$ 89,029,400</u>	<u>\$ 88,924,700</u>	<u>\$ (104,700)</u>
<b>Expenses</b>			
Instruction	\$ 3,000,000	\$ 3,000,000	\$ -
Research	3,400,000	3,650,000	250,000
Public Service	5,300,000	5,500,000	200,000
Academic Support	500,000	500,000	-
Student Services	3,500,000	3,400,000	(100,000)
Institutional Support	80,000	100,000	20,000
Operation and Maintenance	1,000	500	(500)
Scholarships and Fellowships	73,000,000	72,750,000	(250,000)
Total Expenses	<u>\$ 88,781,000</u>	<u>\$ 88,900,500</u>	<u>\$ 119,500</u>

**MIDDLE TENNESSEE STATE UNIVERSITY  
TOTAL REVENUE BUDGET  
OCTOBER BUDGET 2019-20**

<u>Fund Group</u>	<u>2019-20 July Budget</u>	<u>2019-20 October Budget</u>	<u>Difference</u>
Unrestricted Education & General	\$ 329,262,600	\$ 334,146,900	\$ 4,884,300
Auxiliary	33,923,600	33,928,645	5,045
Restricted	<u>89,029,400</u>	<u>88,924,700</u>	<u>(104,700)</u>
<b>TOTAL</b>	<b><u><u>\$ 452,215,600</u></u></b>	<b><u><u>\$ 457,000,245</u></u></b>	<b><u><u>\$ 4,784,645</u></u></b>



TSSBA Debt Service Coverage - Disclosed Projects Adjustment  
MIDDLE TENNESSEE STATE UNIVERSITY  
Revised Budget 2019-20

<u>Project Name</u>	<u>Total Project Budget</u>	<u>Amt. Financed by TSSBA</u>	<u>Est. Annual Debt Service</u>	<u>Est. Annual Related Fee Rev</u>
Revised Budget:				
Parking Services Facility	3,400,000	2,000,000	248,340	-
Academic Classroom Building	39,600,000	1,520,000	315,500	
Miller Education Center Renovation	12,000,000	4,000,000		
Parking Structure	17,000,000	17,000,000		
School of Concrete & Construction Mgmt	6,015,000	2,000,000		
Football Operations Facility	50,000,000	40,000,000		
Women's Softball Facility	3,000,000	2,500,000		
Athletic Video Board Upgrades	3,000,000	3,000,000		





**Middle Tennessee State University  
Board of Trustees**

**Finance and Personnel Committee**

**Information Item**

DATE: November 12, 2019

SUBJECT: **Federal Funds Report and Plan of Potential Reductions**

PRESENTERS: Alan Thomas  
Vice President for Business and Finance

---

**BACKGROUND INFORMATION:**

In accordance with TCA § 9-1-111 each State agency shall prepare a report in 2019, 2021 and 2023 that:

- 1) Reports the aggregate value of federal receipts the designated state agency received for the preceding fiscal year;
- 2) Reports the aggregate amount of federal funds appropriated by the general assembly to the designated state agency for the preceding fiscal year;
- 3) Calculates the percentage of the designated state agency's total budget for the preceding fiscal year that constitutes federal receipts that the designated state agency received for that fiscal year; and

- 4) Develops plans for operating the designated state agency if there is a reduction of:
- a. Five percent (5%) in the federal receipts that the designated state agency receives;
  - b. Twenty-five percent (25%) in the federal receipts that the designated state agency receives; and
  - c. One hundred percent (100%) in the federal receipts that the designated state agency receives.

Each designated state agency shall submit the report to the department of finance and administration on or before November 1 of each year indicated above.

The report submitted for 2019 is included in these materials.

# Fiscal Year 2018-2019 Federal Funds Report and Plan of Potential Reductions

Institution of Higher Education:

Activity	Fiscal Year 2018-2019 Budgeted	Fiscal Year 2018-2019 Collected	Percentage of Budget Collected
Institutional			
Research and Development			
Student Financial Aid			
<b>Total Federal Funding</b>			

## Institutional Funds

Please list any state funding, other funding, or full-time equivalencies that are affected with the potential reductions.

Funding Information	5% Reduction	25% Reduction	100% Reduction
Federal			
State Match			
Other			
FTEs			

Describe the program, activity, or expenditure type that would be impacted by the proposed federal funds receipts reductions. Would this reduction require a change in statute or rules? If so, list references.

<b>5%</b>	
<b>25%</b>	
<b>100%</b>	

## Fiscal Year 2018-2019 Federal Funds Report and Plan of Potential Reductions

What would be the impact on recipients (including state and local agencies) receiving these services? What changes in program(s), services, expenditures, fees, staffing, etc. would be made if this reduction is implemented?

<b>5%</b>	
<b>25%</b>	
<b>100%</b>	

Are there mandated federal services that the State would have to maintain even though federal funding is cut? Are there other resources available to meet those needs?

<b>5%</b>	
<b>25%</b>	
<b>100%</b>	

### Research and Development Funds

Please list any state funding, other funding, or full-time equivalencies that are affected with the potential reductions.

<b>Funding Information</b>	<b>5% Reduction</b>	<b>25% Reduction</b>	<b>100% Reduction</b>
Federal			
State Match			
Other			
FTEs			

Describe the program, activity, or expenditure type that would be impacted by the proposed federal funds receipts reductions. Would this reduction require a change in statute or rules? If so, list references.

<b>5%</b>	
-----------	--

## Fiscal Year 2018-2019 Federal Funds Report and Plan of Potential Reductions

<b>25%</b>	
<b>100%</b>	

What would be the impact on recipients (including state and local agencies) receiving these services? What changes in program(s), services, expenditures, fees, staffing, etc. would be made if this reduction is implemented?

<b>5%</b>	
<b>25%</b>	
<b>100%</b>	

Are there mandated federal services that the State would have to maintain even though federal funding is cut? Are there other resources available to meet those needs?

<b>5%</b>	
<b>25%</b>	
<b>100%</b>	

### Student Financial Aid Funds

Please list any state funding, other funding, or full-time equivalencies that are affected with the potential reductions.

<b>Funding Information</b>	<b>5% Reduction</b>	<b>25% Reduction</b>	<b>100% Reduction</b>
Federal			
State Match			
Other			
FTEs			

## Fiscal Year 2018-2019 Federal Funds Report and Plan of Potential Reductions

Describe the program, activity, or expenditure type that would be impacted by the proposed federal funds receipts reductions. Would this reduction require a change in statute or rules? If so, list references.

<b>5%</b>	
<b>25%</b>	
<b>100%</b>	

What would be the impact on recipients (including state and local agencies) receiving these services? What changes in program(s), services, expenditures, fees, staffing, etc. would be made if this reduction is implemented?

<b>5%</b>	
<b>25%</b>	
<b>100%</b>	

Are there mandated federal services that the State would have to maintain even though federal funding is cut? Are there other resources available to meet those needs?

<b>5%</b>	
<b>25%</b>	
<b>100%</b>	