



**Middle Tennessee State University
Board of Trustees
Finance and Personnel Committee**

Tuesday, November 15, 2022

MEC Training Room – 2nd Floor
Miller Education Center
503 East Bell Street
Murfreesboro, Tennessee 37130



**Middle Tennessee State University
Board of Trustees**

Finance and Personnel Committee

November 15, 2022

AGENDA

Call to Order and Opening Remarks

Roll Call

Approval of Minutes (Action) Tab 1

2022-23 October Revised Budget (Action) Tab 2

THEC 2023-24 Operating Recommendations (Information) Tab 3

THEC 2023-24 Capital Outlay/Maintenance Recommendations (Information)..... Tab 4

Closing Remarks

Adjournment



**Middle Tennessee State University
Board of Trustees**

Finance and Personnel Committee

Action Item

DATE: November 15, 2022

SUBJECT: **Approval of Minutes**

PRESENTER: Joey Jacobs
Committee Chair

BACKGROUND INFORMATION:

The Finance and Personnel Committee met on August 16, 2022. Minutes from this meeting are provided for your review and approval.

**MIDDLE TENNESSEE STATE UNIVERSITY
BOARD OF TRUSTEES**

**FINANCE AND PERSONNEL COMMITTEE
MINUTES**

The Finance and Personnel Committee met on Tuesday, August 16, 2022, in the Miller Education Center Meeting Room at Middle Tennessee State University.

Call to Order

Chairman Smith called the meeting to order at 10:44 a.m. and requested Board Secretary James Floyd to call the roll.

Roll Call

The following Committee members were in attendance: J.B. Baker, Rick Cottle, Pete DeLay, Steve Smith, Chris Karbowski Vanek, Pam Wright, and Drew Carpenter. A quorum was declared. Also present were President Sidney A. McPhee; Kathy Thurman, Associate Vice President for Business and Finance; Mark Byrnes, Provost; Joe Bales, Vice President for University Advancement; Yvette Clark, Interim Vice President for Information Technology and Chief Information Officer; Deb Sells, Vice President for Student Affairs and Vice Provost for Enrollment and Academic Services; Diane Snodgrass, Interim Chief Audit Executive; James Floyd, University Counsel and Board Secretary; and Kim Edgar, Assistant to the President and Chief of Staff. Committee Chair Joey Jacobs; Trustee Tom Boyd; and Alan Thomas, Vice President for Business and Finance, could not attend.

Approval of Minutes – Action

The first agenda item was the approval of the minutes from the May 24, 2022, Finance and Personnel Committee meeting. Trustee Delay moved to approve the minutes from the May 24, 2022, meeting, and Trustee Baker seconded the motion. A voice vote was taken, and the motion to approve the minutes from the May 24, 2022, Finance and Personnel Committee meeting passed unanimously.

Revisions to Policies – Action

Joe Bales, Vice President for University Advancement, presented a recommendation for approval of revisions to University Policy 160 - Naming of Building and Facilities. Mr. Bales reported that most of the revisions to the policy were technical. The most significant changes were to the gifting levels and minimum commitment required for naming existing and new facilities set at no less than 25% of the cost of construction or renovation.

Chairman Smith asked if donor funding for the Chairs of Excellence was still being matched dollar for dollar by the state. Mr. Bales responded that the one-time grant program for the funding match was no longer in existence. Discussion ensued concerning the various endowment funding requirements. Vice-Chair Vanek noted that the word “suggested” in the baseline minimums for endowed faculty support implied that a contribution could be less than the baseline amounts. Mr. Bales responded that the word “suggested” could be deleted from Section V.A.1. of the policy.

Chairman Smith asked for the appointment of a Board member to the Building Naming Advisory Committee in the request for a motion to approve the revised policy. Board Secretary Floyd expressed concern about adjusting the membership of the Committee beyond what we have done for other University committees, as well as Board members being involved in the day-to-day operations of the University. Dr. McPhee stated that he also had a concern from an administrative standpoint since some recommendations made by the Building Naming Advisory Committee to the President require subsequent Board approval. Chairman Smith asked how often the Building Naming Advisory Committee met. Mr. Bales responded that the Committee normally met electronically three to six times during the academic year, dependent on the number of requests received. Chairman Smith withdrew his request.

Trustee DeLay moved to approve revisions to Policy 160 - Naming of Building and Facilities, as amended by the deletion of the word “suggested” in reference to the minimum contributions for endowed faculty support. Trustee Wright seconded the motion. A voice vote was taken, and the

motion to approve the revisions to Policy 160 - Naming of Building and Facilities, as amended by the deletion of the word “suggested” in reference to the minimum contributions for endowed faculty support, passed unanimously.

Ron Malone, Assistant Vice President for Events and Transportation Services, presented a recommendation for approval of revisions to Policy 100 – Use of Campus Property and Facilities Scheduling. He informed the Committee that Policy 100 was extensively reorganized and revised to be more concise and consistent in terminology usage. Other revisions included a link to Policy 103 Free Speech on Campus, and changes in priority scheduling to give returning /recurring student events and University-sponsored events priority over external events.

Vice-Chair Vanek moved to approve revisions to Policy 100 – Use of Campus Property and Facilities Scheduling. Trustee Baker seconded the motion. A voice vote was taken, and the motion to approve the revisions to Policy 100 – Use of Campus Property and Facilities Scheduling passed unanimously.

Next, Mr. Malone presented a recommendation for approval of revisions to Policy 775 Traffic, Parking and Safety Enforcement to update reserved parking area times and locations to correspond with the information contained in the MTSU Parking Handbook. The amendment to the corresponding Middle Tennessee State University Rule Chapter 0240-07-03 Traffic, Parking, and Safety Enforcement Management was also provided to the Committee for a recommendation of approval by the Board.

Chairman Smith asked if attendees could utilize the gated Nursing lot across from the baseball stadium during baseball games. Mr. Malone responded that an option was given to the Athletic Department last year to open the Nursing lot gates earlier on Friday afternoons to accommodate baseball fans. He further noted that the gates are open on weekends. Dr. McPhee stated that an assessment of lot capacity could be needed in the areas around the athletic fields; however,

students and faculty will always have priority access to parking near academic buildings in order to attend their classes.

Chairman Smith requested that Mr. Malone continue to work with athletics and academic departments to coordinate the use of lots around athletic fields for parking during athletic events.

Vice-Chair Vanek moved to approve revisions to Policy 775 – Traffic, Parking and Safety Enforcement as presented by Mr. Malone. Chairman Smith seconded the motion. A voice vote was taken, and the motion to approve the revisions to Policy 775 – Traffic, Parking and Safety Enforcement as presented by Mr. Malone passed unanimously.

Classified Employee Grievance Annual Report – Information

Kathy Musselman, Assistant Vice President for Human Resources, presented the Classified Employee Grievance Annual Report as the next agenda item. She informed the Committee that TCA §49-8-117 requires each State University Board to provide an annual report to the education committees of the Senate and the House of Representatives summarizing the number of grievances filed by classified individuals who have been demoted, suspended, or terminated. There were no grievances to report for the fiscal year July 1, 2021 - June 30, 2022.

Philanthropy Update – Information

Mr. Bales reported on the Middle Tennessee State University Foundation's philanthropic activity. He informed the Committee that the Foundation set an institutional record for fund-raising last year. The previous record was exceeded by a little over \$3 million, and there was a 13.5% increase in donors.

Mr. Bales introduced Mr. Mark Clark as the new Executive Director of Development. Mr. Clark's previous employers included UT, Tennessee Tech, and the University of Illinois. He will be responsible for the day-to-day operations of the college-based fundraisers.

Mr. Bales directed the Committee to the activity summary sheets in the meeting materials. He noted that the top 10% of gifts received last year represented over 90% of the dollars raised, and ten gifts alone accounted for approximately half of the total amount. The athletic and planned gifts have the most impact and provide a significant base for funding over the next 15-20 years. Next, he briefly discussed where the MTSU Foundation ranks relative to its in-state peers and the various factors that affect those rankings. He concluded the presentation with an overview of the current challenges to philanthropy, including the competitive job market and the continuing downward trend in alumni giving.

Before proceeding to the next agenda item, Mr. Floyd informed the Committee that the corresponding rule revision for Policy 775 – Traffic, Parking and Safety Enforcement also needed a motion for Board approval.

Trustee DeLay moved to approve the amended Middle Tennessee State University Rule Chapter 0240-07-03 Traffic, Parking, and Safety Enforcement Management. Trustee Wright seconded the motion. A voice vote was taken, and the motion to approve the amended Middle Tennessee State University Rule Chapter 0240-07-03 Traffic, Parking, and Safety Enforcement Management passed unanimously.

Capital Outlay Project Request – Action

Bill Waits, Assistant Vice President for Campus Planning, presented a request for approval of a revision to the FY23-24 Capital Outlay submission. Mr. Waits informed the Committee that abnormally inflated construction costs were severely impacting many capital outlay projects for higher education institutions. He stated that preliminary contractor pricing for MTSU's Applied Engineering Building project indicated an estimated construction cost of \$13 million over the bid target amount of \$44.7 million. He noted that bringing the project back within budget would necessitate detrimental cuts to the scope of work.

Mr. Waits further informed the Committee that, given the current inflationary construction market, the Tennessee Higher Education Commission (THEC) was allowing institutions the option to request additional funding for a previously approved project instead of submitting a new project request this year.

Mr. Waits stated that MTSU recommended revising the FY 23-24 Capital Outlay submission to request an additional \$20 million for the Applied Engineering project.

Dr. McPhee noted that requesting additional funding to complete the Applied Engineering Building would most likely receive funding in FY23-24 , as it would allow the University to enhance its preparation of students for jobs in high demand.

Chairman Smith asked if the FY 23-24 Capital Outlay submission could include funding for the architectural and engineering costs for the New Academic Building. Mr. Waits responded that State Building Commission (SBC) policy prohibits extensive planning with architectural engineering firms before a project is approved or funded. For this project to be included in the submittal, THEC would need to authorize institutions to submit a second capital project. Mr. Waits, however, assured the Committee that work would continue to be done internally on the project.

Trustee Baker moved to approve the revision of the FY 23-24 Capital Outlay submission to request an additional \$20 million for the Applied Engineering project, and Vice-Chair Vanek seconded the motion. A voice vote was taken, and the motion to approve the revision of the FY 23-24 Capital Outlay submission to request an additional \$20 million for the Applied Engineering project passed unanimously.

Adjournment

Chairman Smith adjourned the meeting at 11:46 a.m.

Respectfully submitted,
Finance and Personnel Committee

DRAFT



**Middle Tennessee State University
Board of Trustees**

Finance and Personnel Committee

Action Item

DATE: November 15, 2022

SUBJECT: **2022-23 October Revised Budget**

PRESENTERS: Alan Thomas
Vice President for Business and Finance

BACKGROUND INFORMATION:

The Board of Trustees is charged with approving the operating budgets and setting the fiscal policies for Middle Tennessee State University. As required by THEC, one of the three budgets submitted by the University annually is an October (Revised) budget.

The attached budget submitted for your review and approval contains the following changes since the July (Original) Budget:

- Adjustments to Tuition and Fee Revenue based on fall enrollment numbers.
- Adjustments to expenditure budgets for (1) fall enrollment information, (2) re-budgeting of various student fee balances from the prior year, (3) purchases in process at year end but not be completed until the current

fiscal year, (4) scholarships, and (5) marketing and branding commitments.

- Adjustments to auxiliary and restricted budgets based on fall enrollment information.

**MIDDLE TENNESSEE STATE UNIVERSITY
ANALYSIS OF BUDGET CHANGES FOR REVENUE CATEGORIES
OCTOBER BUDGET 2022-23**

	<u>2022-23 July Budget</u>	<u>2022-23 October Budget</u>	<u>Difference</u>
Tuition and Fees	\$ 207,084,800	\$ 202,730,100	\$ (4,354,700)
State Appropriations	127,729,400	134,721,900	6,992,500
Federal Grants and Contracts	1,150,000	1,150,000	-
Local Grants and Contracts	60,000	60,000	-
State Grants & Contracts	45,000	45,000	-
Private Grants & Contracts	282,500	282,500	-
Private Gifts	-	-	-
Sales & Services of Educ Activities	667,800	667,800	-
Sales & Services of Other Activities	17,623,700	17,666,700	43,000
Other Sources	1,656,900	1,656,900	-
	<u>\$ 356,300,100</u>	<u>\$ 358,980,900</u>	<u>\$ 2,680,800</u>

**MIDDLE TENNESSEE STATE UNIVERSITY
UNRESTRICTED EDUCATION AND GENERAL EXPENDITURES BY FUNCTIONAL CATEGORY
OCTOBER BUDGET 2022-23**

Function	July Budget 2022-23	October Budget 2022-23	Difference
Instruction	\$ 169,386,100	\$ 192,060,700	\$ 22,674,600
Research	6,690,400	12,123,200	5,432,800
Public Service	4,849,200	9,291,200	4,442,000
Academic Support	36,037,900	38,218,000	2,180,100
Student Services	38,445,500	42,083,600	3,638,100
Institutional Support	27,305,800	29,484,100	2,178,300
Operation and Maintenance	29,946,100	30,779,300	833,200
Scholarships and Fellowships	32,414,100	36,342,800	3,928,700
Transfers	11,225,000	12,950,600	1,725,600
Total	\$ 356,300,100	\$ 403,333,500	\$ 47,033,400

**MIDDLE TENNESSEE STATE UNIVERSITY
UNRESTRICTED EDUCATION AND GENERAL EXPENDITURES BY NATURAL CATEGORY
OCTOBER BUDGET 2022-23**

	July Budget 2022-23	October Budget 2022-23	Difference
Professional Salaries	\$ 159,073,000	\$ 158,606,300	\$ (466,700)
Other Salaries	23,939,300	24,512,400	573,100
Employee Benefits	67,682,300	70,900,200	3,217,900
Travel	4,832,400	5,262,300	429,900
Operating Expense	85,905,400	126,622,000	40,716,600
Capital Outlay	3,642,700	4,479,700	837,000
Transfers	11,225,000	12,950,600	1,725,600
Total	<u>\$ 356,300,100</u>	<u>\$ 403,333,500</u>	<u>\$ 47,033,400</u>

**MIDDLE TENNESSEE STATE UNIVERSITY
ANALYSIS OF BUDGET CHANGES FOR AUXILIARIES
OCTOBER BUDGET 2022-23**

<u>Auxiliary</u>	<u>2022-23 July Budget</u>	<u>2022-23 October Budget</u>	<u>Difference</u>
Bookstore	\$ 330,000	\$ 331,800	\$ 1,800
Food Service	2,959,200	2,959,200	-
Housing	16,324,700	16,324,700	-
Vending	110,000	145,500	35,500
Recreational Center	2,893,200	2,758,400	(134,800)
Post Office	479,800	479,800	-
Parking Services	5,127,700	5,010,700	(117,000)
Residential & Commercial Rentals	290,000	290,000	-
Health Services	4,180,700	3,987,500	(193,200)
TN Miller Coliseum	618,400	618,400	-
Student LD Service	100	100	-
TOTAL	\$ 33,313,800	\$ 32,906,100	\$ (407,700)

MIDDLE TENNESSEE STATE UNIVERSITY
SUMMARY OF RESTRICTED CURRENT FUNDS AVAILABLE AND APPLIED
OCTOBER BUDGET 2022-23

Revenues	2022-23		Difference
	July Budget	October Budget	
Tuition and Fees	\$ 1,500,000	\$ (2,000,000)	\$ (3,500,000)
Federal Grants and Contracts	53,000,000	53,000,000	-
State Appropriations: Centers of Excellence	420,000	420,700	700
State Appropriations: Special Allocations	489,500	489,500	-
State Grants & Contracts	40,500,000	40,500,000	-
Local Grants & Contracts	50,000	50,000	-
Private Grants & Contracts	550,000	525,000	(25,000)
Private Gifts	2,300,000	2,500,000	200,000
Endowment Income	600,000	600,000	-
Other Income	1,500,000	1,500,000	-
Total Revenues	<u>\$ 100,909,500</u>	<u>\$ 97,585,200</u>	<u>\$ (3,324,300)</u>
Expenses			
Instruction	\$ 7,000,000	\$ 7,500,000	\$ 500,000
Research	6,000,000	6,250,000	250,000
Public Service	6,500,000	7,250,000	750,000
Academic Support	1,000,000	1,500,000	500,000
Student Services	4,000,000	2,000,000	(2,000,000)
Institutional Support	100,000	100,000	-
Operation and Maintenance	250,000	50,000	(200,000)
Scholarships and Fellowships	75,500,000	72,150,000	(3,350,000)
Auxiliary Enterprises	200,000	200,000	-
Total Expenses	<u>\$ 100,550,000</u>	<u>\$ 97,000,000</u>	<u>\$ (3,550,000)</u>

**MIDDLE TENNESSEE STATE UNIVERSITY
BUDGET SUMMARY
OCTOBER BUDGET 2022-23**

	<u>2022-23</u> <u>July Budget</u>	<u>2022-23</u> <u>October Budget</u>	<u>Difference</u>
Beginning Fund Balance	\$ 14,738,800	\$ 58,905,600	\$ 44,166,800
Revenue	490,523,400	489,472,200	(1,051,200)
Expenses	<u>490,163,900</u>	<u>533,239,600</u>	<u>43,075,700</u>
Ending Fund Balance	<u>\$ 15,098,300</u>	<u>\$ 15,138,200</u>	<u>\$ 39,900</u>

**MIDDLE TENNESSEE STATE UNIVERSITY
TSSBA DEBT SERVICE COVERAGE - DISCLOSED PROJECTS ADJUSTMENT
OCTOBER BUDGET 2022-23**

<u>Project Name</u>	<u>Total Project Budget</u>	<u>Amt. Financed by TSSBA</u>	<u>Est. Annual Debt Service</u>	<u>Est. Annual Related Fee Rev</u>
Athletic Video Board Upgrades	3,900,000	3,900,000		
New Student Housing	63,200,000	63,200,000		
Parking Structure	22,800,000	22,800,000		



**Middle Tennessee State University
Board of Trustees**

Finance and Personnel Committee

Information Item

DATE: November 15, 2022

SUBJECT: **THEC 2023-24 Operating Appropriation
Recommendations**

PRESENTERS: Alan Thomas
Vice President for Business and Finance

BACKGROUND INFORMATION:

Each year, the Tennessee Higher Education Commission (THEC), at its fall meeting, makes the following recommendations for the campuses:

- Operating appropriations
- Tuition and mandatory fee guiding ranges

THEC staff is recommending operating state appropriations for 2023-24 in the amount of \$138.9 million for MTSU, representing a \$12.3 million increase, or 9.8%, over 2022-23 appropriations. This net increase is a combination of a decrease of \$1.1 million in the outcomes formula adjustments and a \$13.4 million increase in proposed new funding for higher education. At the request of Finance and Administration (F&A), THEC did not include a salary component

in their recurring recommendation, which allows F&A to apply the general government's salary policy to higher education in the Governor's Budget. A schedule of THEC's 2023-24 state appropriations distribution recommendation is included in these materials.

The Complete College Tennessee Act (CCTA) requires THEC to make student fee and state appropriation recommendations concurrently. The FOCUS Act expanded THEC's authority on student fees, requiring THEC to issue binding tuition ranges each year. THEC staff is recommending a guiding tuition (maintenance fee) range of zero to three percent for all public universities, community colleges, and TCATs, as well as a guiding tuition and mandatory fee range of zero to three percent. A final binding tuition range will be approved later in the fiscal year once clarity around the state budget and overall impact on higher education funding is determined.

The above recommendations will be presented to the Commission for approval at their November 3rd meeting.

ATTACHMENT I

State Appropriations History

Academic Formula Units	2018-19	2019-20	2020-21	2021-22	2022-23
LGI Universities					
Austin Peay	\$47,857,100	\$50,503,100	\$51,097,700	\$58,069,700	\$66,773,300
East Tennessee	65,770,700	70,579,000	71,656,300	78,255,200	89,413,300
Middle Tennessee	103,216,200	107,399,400	106,483,000	112,926,200	126,537,400
Tennessee State	39,402,300	41,795,200	41,365,200	43,192,500	47,671,200
Tennessee Tech	55,020,600	59,597,500	60,428,600	64,329,000	74,695,300
University of Memphis	117,771,000	123,370,700	123,734,100	133,589,000	151,179,000
Subtotal	\$429,037,900	\$453,244,900	\$454,764,900	\$490,361,600	\$556,269,500
Community Colleges¹					
Chattanooga	\$31,863,600	\$33,669,500	\$33,084,400	\$35,357,600	\$38,480,200
Cleveland	11,215,700	12,302,400	11,937,900	12,983,800	14,638,800
Columbia	15,821,100	16,836,200	17,615,800	19,529,800	22,011,600
Dyersburg	9,734,200	10,516,000	10,717,100	11,574,200	12,900,400
Jackson	14,266,600	15,102,200	14,879,600	16,234,400	17,835,300
Motlow	15,023,000	17,565,300	19,334,000	22,731,900	25,764,300
Nashville	22,228,600	23,374,700	22,732,000	23,863,600	26,991,000
Northeast	19,695,300	21,089,900	23,013,900	24,770,700	26,952,800
Pellissippi	32,729,600	34,933,800	35,442,700	38,335,600	43,071,500
Roane	22,518,000	24,110,700	24,116,500	26,138,700	28,434,700
Southwest	28,504,100	30,253,800	29,938,100	31,503,300	34,496,100
Volunteer	23,498,200	26,331,900	27,806,100	30,892,500	34,821,200
Walters	24,606,600	25,527,400	25,474,600	27,113,400	31,017,600
Subtotal	\$271,704,600	\$291,613,800	\$296,092,700	\$321,029,500	\$357,415,500
UT Universities					
UT Chattanooga	\$56,184,500	\$58,905,900	\$59,510,200	\$63,908,400	\$71,977,100
UT Knoxville	234,382,200	247,059,300	247,566,300	265,574,900	303,375,800
UT Martin	34,698,100	35,748,200	34,665,400	36,668,900	41,369,400
Subtotal	\$325,264,800	\$341,713,400	\$341,741,900	\$366,152,200	\$416,722,300
Total Colleges and Universities					
	\$1,026,007,300	\$1,086,572,100	\$1,092,599,500	\$1,177,543,300	\$1,330,407,300
TN Colleges of Applied Technology	\$71,579,600	\$75,727,400	\$75,622,700	\$88,471,700	\$105,030,600
Total Academic Formula Units	\$1,097,586,900	\$1,162,299,500	\$1,168,222,200	\$1,266,015,000	\$1,435,437,900

Note: All years of appropriations are recurring funds only.

1 - Detail for the community colleges was estimated by THEC based on information from the Tennessee Board of Regents.

Funds are allocated to the community colleges as a system.

ATTACHMENT II

2023-24 State Appropriations Distribution Recommendation

	A	B	C	D	E = C + D	F = E + A	G = E / A	H = F / B
			Breakdown of 2023-24 Changes					
Academic Formula Units	2022-23 Appropriation ¹	2023-24 Formula Calculation	Outcomes Formula Adjustments	Share of New Funding	2023-24 Changes	2023-24 Recommendation	Percent Change	Percent Funded
LGI Universities								
Austin Peay	\$66,773,300	\$104,125,900	\$1,831,800	\$7,337,000	\$9,168,800	\$75,942,100	13.7%	72.9%
East Tennessee ²	87,313,300	133,019,900	329,100	9,373,000	9,702,100	97,015,400	11.1%	72.9%
Middle Tennessee	126,537,400	190,415,800	(1,078,800)	13,417,300	12,338,500	138,875,900	9.8%	72.9%
Tennessee State	47,671,200	72,554,500	132,500	5,112,400	5,244,900	52,916,100	11.0%	72.9%
Tennessee Tech ²	68,195,300	103,886,200	251,900	7,320,100	7,572,000	75,767,300	11.1%	72.9%
University of Memphis	151,179,000	231,461,200	1,323,100	16,309,500	17,632,600	168,811,600	11.7%	72.9%
Subtotal	\$547,669,500	\$835,463,500	\$2,789,600	\$58,869,300	\$61,658,900	\$609,328,400	11.3%	72.9%
Community Colleges³								
Chattanooga	\$38,480,200	\$58,216,500	(\$123,300)	\$4,102,100	\$3,978,800	\$42,459,000	10.3%	72.9%
Cleveland	14,638,800	22,798,000	382,000	1,606,400	1,988,400	16,627,200	13.6%	72.9%
Columbia	22,011,600	32,973,200	(286,700)	2,323,400	2,036,700	24,048,300	9.3%	72.9%
Dyersburg	12,900,400	19,974,500	260,100	1,407,500	1,667,600	14,568,000	12.9%	72.9%
Jackson	17,835,300	26,908,000	(106,500)	1,896,000	1,789,500	19,624,800	10.0%	72.9%
Motlow	25,764,300	37,931,400	(772,600)	2,672,800	1,900,200	27,664,500	7.4%	72.9%
Nashville	26,991,000	40,513,200	(298,200)	2,854,700	2,556,500	29,547,500	9.5%	72.9%
Northeast	26,952,800	38,871,900	(1,341,200)	2,739,100	1,397,900	28,350,700	5.2%	72.9%
Pellissippi	43,071,500	62,837,200	(1,670,200)	4,427,700	2,757,500	45,829,000	6.4%	72.9%
Roane	28,434,700	41,636,700	(1,001,700)	2,933,800	1,932,100	30,366,800	6.8%	72.9%
Southwest	34,496,100	51,260,200	(722,500)	3,612,000	2,889,500	37,385,600	8.4%	72.9%
Volunteer	34,821,200	51,968,300	(581,000)	3,661,800	3,080,800	37,902,000	8.8%	72.9%
Walters	31,017,600	48,208,400	745,300	3,396,900	4,142,200	35,159,800	13.4%	72.9%
Subtotal	\$357,415,500	\$534,097,500	(\$5,516,500)	\$37,634,200	\$32,117,700	\$389,533,200	9.0%	72.9%
UT Universities								
UT Chattanooga	\$71,977,100	\$108,660,300	(\$384,400)	\$7,656,500	\$7,272,100	\$79,249,200	10.1%	72.9%
UT Knoxville ²	296,407,600	454,835,200	3,268,200	32,049,100	35,317,300	331,724,900	11.9%	72.9%
UT Martin ²	40,729,400	62,843,000	675,800	4,428,100	5,103,900	45,833,300	12.5%	72.9%
Subtotal	\$409,114,100	\$626,338,500	\$3,559,600	\$44,133,700	\$47,693,300	\$456,807,400	11.7%	72.9%
Total Colleges and Universities	\$1,314,199,100	\$1,995,899,500	\$832,700	\$140,637,200	\$141,469,900	\$1,455,669,000	10.8%	72.9%
TN Colleges of Applied Technology ²	\$88,379,600	\$132,875,000	(\$832,700)	\$9,362,800	\$8,530,100	\$96,909,700	9.7%	72.9%
Total Academic Formula Units	\$1,402,578,700	\$2,128,774,500	\$0	\$150,000,000	\$150,000,000	\$1,552,578,700	10.7%	72.9%

1 - Recurring funding. Includes funding of \$7.4M for legislative initiatives. A breakdown of these initiatives by campus is included in Appendix A.

2 - Does not include recurring funds appropriated to ETSU (Gray Fossil Site \$350,000, School of Nursing \$1.0M, and Rural Public Health Project \$750,000), TTU (Wind Tunnel / Supercomputer \$3.5M and College of Engineering \$3.0M), UT Knoxville (College of Engineering \$3.0M and American Civics Institute \$3.97M), UT Martin (Parsons Center \$200,000, Selmer Center \$190,000, and Somerville Center \$250,000), and the TCATs (Correctional Education Investment Initiative \$426,000, TCAT Morristown Truck Driving School \$225,000, and TCAT Waitlist \$16.0M). These appropriations are included as Program Initiatives.

3 - THEC's community college recommendation is for the sector as a whole. Institutional detail displayed here is for informational purposes only.

ATTACHMENT V

2023-24 State Appropriations Funding Scenarios

	Outcomes Formula Calculation	Share of Total Outcomes Formula Calculation	Alternative Funding Scenarios		
			A \$150,000,000 THEC Recommendation ¹	B \$200,000,000 Flat Tuition Scenario ²	C Flat Funding Scenario ³
Academic Formula Units					
LGI Universities					
Austin Peay	\$104,125,900	5.22%	\$75,942,100	\$78,387,800	\$68,605,100
East Tennessee	133,019,900	6.66%	97,015,400	100,139,700	87,642,400
Middle Tennessee	190,415,800	9.54%	138,875,900	143,348,300	125,458,600
Tennessee State	72,554,500	3.64%	52,916,100	54,620,300	47,803,700
Tennessee Tech	103,886,200	5.20%	75,767,300	78,207,400	68,447,200
University of Memphis	231,461,200	11.60%	168,811,600	174,248,100	152,502,100
Subtotal	\$835,463,500	41.86%	\$609,328,400	\$628,951,600	\$550,459,100
Community Colleges					
Chattanooga	\$58,216,500	2.92%	\$42,459,000	\$43,826,400	\$38,356,900
Cleveland	22,798,000	1.14%	16,627,200	17,162,700	15,020,800
Columbia	32,973,200	1.65%	24,048,300	24,822,800	21,724,900
Dyersburg	19,974,500	1.00%	14,568,000	15,037,100	13,160,500
Jackson	26,908,000	1.35%	19,624,800	20,256,800	17,728,800
Motlow	37,931,400	1.90%	27,664,500	28,555,400	24,991,700
Nashville	40,513,200	2.03%	29,547,500	30,499,000	26,692,800
Northeast	38,871,900	1.95%	28,350,700	29,263,700	25,611,600
Pellissippi	62,837,200	3.15%	45,829,000	47,304,900	41,401,300
Roane	41,636,700	2.09%	30,366,800	31,344,800	27,433,000
Southwest	51,260,200	2.57%	37,385,600	38,589,500	33,773,600
Volunteer	51,968,300	2.60%	37,902,000	39,122,700	34,240,200
Walters	48,208,400	2.42%	35,159,800	36,292,100	31,762,900
Subtotal	\$534,097,500	26.76%	\$389,533,200	\$402,077,900	\$351,899,000
UT Universities					
UT Chattanooga	\$108,660,300	5.44%	\$79,249,200	\$81,801,400	\$71,592,700
UT Knoxville	454,835,200	22.79%	331,724,900	342,407,900	299,675,800
UT Martin	62,843,000	3.15%	45,833,300	47,309,300	41,405,200
Subtotal	\$626,338,500	31.38%	\$456,807,400	\$471,518,600	\$412,673,700
Total Colleges and Universities	\$1,995,899,500	100.00%	\$1,455,669,000	\$1,502,548,100	\$1,315,031,800
TN Colleges of Applied Technology	\$132,875,000		\$96,909,700	\$100,030,600	\$87,546,900
Total Academic Formula Units	\$2,128,774,500		\$1,552,578,700	\$1,602,578,700	\$1,402,578,700

1 - Based on a request of \$35M for outcomes productivity and \$115M to prioritize a tuition and fee range increase of 0.0% to 3.0%, resulting in a total new recurring appropriation recommendation of \$150M.

2 - Based on a request of \$35M for outcomes productivity and \$165M to prioritize flat tuition and fees, resulting in a total new recurring appropriation recommendation of \$200M.

2 - Based on no new recurring funding. In this scenario, base funding is redistributed between academic formula units based on performance but no new recurring appropriations are provided.

ATTACHMENT VII

2023-24 Total Formula Revenue Analysis

Academic Formula Units	State Appropriation Recommendation ¹	Tuition Revenue ²	Out-of-State Tuition Revenue ²	Total Revenue	Total Formula Revenue Need	Difference (Short)	Percent Funded
LGI Universities							
Austin Peay	\$75,942,100	\$66,713,900	\$2,393,600	\$145,049,600	\$192,588,300	(\$47,538,700)	75.3%
East Tennessee ³	99,115,400	95,995,300	15,723,700	210,834,400	260,986,500	(50,152,100)	80.8%
Middle Tennessee	138,875,900	159,454,900	18,553,800	316,884,600	353,581,300	(36,696,700)	89.6%
Tennessee State	52,916,100	50,319,000	29,793,800	133,028,900	147,993,400	(14,964,500)	89.9%
Tennessee Tech ³	82,267,300	82,399,000	3,799,900	168,466,200	195,390,300	(26,924,100)	86.2%
University of Memphis	168,811,600	168,517,500	10,923,800	348,252,900	442,727,700	(94,474,800)	78.7%
Subtotal	\$617,928,400	\$623,399,600	\$81,188,600	\$1,322,516,600	\$1,593,267,500	(\$270,750,900)	83.0%
Community Colleges⁴							
Chattanooga	\$42,459,000	\$22,736,000	\$812,000	\$66,007,000	\$88,832,200	(\$22,825,200)	74.3%
Cleveland	16,627,200	9,643,600	457,500	26,728,300	34,265,600	(7,537,300)	78.0%
Columbia	24,048,300	17,103,600	354,000	41,505,900	49,664,400	(8,158,500)	83.6%
Dyersburg	14,568,000	8,601,200	272,400	23,441,600	30,033,300	(6,591,700)	78.1%
Jackson	19,624,800	11,773,100	108,800	31,506,700	40,436,300	(8,929,600)	77.9%
Motlow	27,664,500	18,402,000	375,600	46,442,100	57,135,200	(10,693,100)	81.3%
Nashville	29,547,500	19,393,000	467,300	49,407,800	61,207,600	(11,799,800)	80.7%
Northeast	28,350,700	15,849,800	73,700	44,274,200	58,253,000	(13,978,800)	76.0%
Pellissippi	45,829,000	27,455,800	2,116,300	75,401,100	94,924,400	(19,523,300)	79.4%
Roane	30,366,800	15,619,400	266,900	46,253,100	62,745,000	(16,491,900)	73.7%
Southwest	37,385,600	19,076,600	2,621,700	59,083,900	77,089,300	(18,005,400)	76.6%
Volunteer	37,902,000	21,821,600	304,500	60,028,100	78,521,700	(18,493,600)	76.4%
Walters	35,159,800	17,288,900	498,000	52,946,700	72,481,800	(19,535,100)	73.0%
Subtotal	\$389,533,200	\$224,764,600	\$8,728,700	\$623,026,500	\$805,589,800	(\$182,563,300)	77.3%
UT Universities							
UT Chattanooga	\$79,249,200	\$92,304,700	\$7,020,200	\$178,574,100	\$202,878,900	(\$24,304,800)	88.0%
UT Knoxville ³	338,693,100	377,897,500	85,231,600	801,822,200	858,197,300	(56,375,100)	93.4%
UT Martin ³	46,473,300	50,921,700	2,082,400	99,477,400	118,324,100	(18,846,700)	84.1%
Subtotal	\$464,415,600	\$521,123,900	\$94,334,200	\$1,079,873,700	\$1,179,400,300	(\$99,526,600)	91.6%
Total Colleges and Universities	\$1,471,877,200	\$1,369,288,100	\$184,251,500	\$3,025,416,800	\$3,578,257,600	(\$552,840,800)	84.5%
TN Colleges of Applied Technology ³	\$113,560,700	\$42,973,900	\$0	\$156,534,600	\$163,374,000	(\$6,839,400)	95.8%
Total Academic Formula Units	\$1,585,437,900	\$1,412,262,000	\$184,251,500	\$3,181,951,400	\$3,741,631,600	(\$559,680,200)	85.0%

1 - Recurring; accounts for recommended \$150M in additional funding for academic formula units.

2 - Assumes no salary increases, tuition increases of 1.5%, and annual enrollment increases of 0% at universities, community colleges and colleges of applied technology.

3 - Includes recurring funds appropriated to ETSU (Gray Fossil Site \$350,000, School of Nursing \$1.0M, and Rural Public Health Project \$750,000), TTU (Wind Tunnel / Supercomputer \$3.5M and College of Engineering \$3.0M), UT Knoxville (College of Engineering \$3.0M and American Civics Institute \$3.97M), UT Martin (Parsons Center \$200,000, Selmer Center \$190,000, and Somerville Center \$250,000), and the TCATs (Correctional Education Investment Initiative \$426,000, TCAT Morristown Truck Driving School \$225,000, and TCAT Waitlist \$16.0M).

4 - THEC's community college recommendation is for the sector as a whole. Institutional detail displayed here is for informational purposes only.



**Middle Tennessee State University
Board of Trustees**

Finance and Personnel Committee

Information Item

DATE: November 15, 2022

SUBJECT: **Capital Outlay and Capital Maintenance Requests**

PRESENTERS: Alan Thomas
Vice President for Business and Finance

BACKGROUND INFORMATION:

Each year, the Tennessee Higher Education Commission (THEC), at its fall meeting, makes recommendations concerning capital outlay and capital maintenance funding for the campuses.

The following THEC staff recommendations will be presented to the Commission for approval at the November 3rd meeting.

Capital Outlay Funding:

In September of this year, the MTSU Board of Trustees approved revising the University's FY 2023-24 Capital Outlay Project Submittal to request an additional \$20 million for the Applied Engineering project. This funding would cover the abnormally high inflation experienced on this project with construction costs and retain a significant number of academic spaces

necessary for this project's success.

The Tennessee Higher Education Commission (THEC) ranked priority list of recommended projects for funding in 2023-24 is included in these materials. **MTSU's additional funding request for the Applied Engineering project is included in THEC's capital outlay funding request and noted as a capital outlay request due to inflation on a previously approved project.**

THEC is recommending a total of eleven (11) capital outlay projects for funding in 2023-24, which includes two (2) projects previously evaluated and funded in FY 2021-22 and are now recommended for increases in funding due to high rates of inflation. The capital outlay funding request totals \$551.3 million for all higher education. As shown in your materials, this request includes three (3) projects for the Tennessee Board of Regents (TBR), totaling \$127.4 million (23.1% of the total appropriation); five (5) projects for the LGIs, totaling \$217.6 million (39.5% of the total); and three (3) projects for the University of Tennessee, totaling \$206.2 million (37.4% of the total).

Capital Maintenance Funding:

In June of this year, the MTSU Board of Trustees approved the University's submittal of seven (7) capital maintenance projects for the 2023-24 fiscal year totaling \$15.8 million. The projects included central plant and campus utilities updates, roof repairs and replacements, structural and exterior envelope repairs, campus-wide life safety systems updates, elevator modernization, hydronic systems repairs and replacements, and campus-wide sidewalk repair and replacements.

THEC staff is recommending all capital maintenance projects for funding in 2023-24 totaling \$238.4 million for higher education. In addition, THEC is requesting funding for two special initiatives – Americans with Disabilities Act (ADA) and Safety and Security – in the amount of \$131.5 million. MTSU would receive \$7.7 million for the ADA initiative and \$2.1 million for the Safety and Security initiative. A list of the individual capital maintenance projects and their associated budgets for all institutions are included in these materials.

Capital Projects Recommendation ATTACHMENT I

THEC 2023-24 Capital Projects Recommendation Summary

2023-24 Capital Outlay

THEC Priority	Outlay Projects	Total		Previous		2023-24		Total Match		Previous		2023-24		2023-24 State Appropriation	
		Project Cost	Project Cost	Project Cost	Project Cost	Percent	Match Funds	Match Funds	Match Funds	Match Funds	Request ¹				
1	ETSU Brown Hall Renovation Phase 2	\$ 93,600,000	\$ 47,700,000	\$ 45,900,000	4%	\$ 1,908,000	\$ 1,836,000	\$ 44,064,000							
2	UTC Fletcher Hall Addition and Renovation	\$ 87,680,000	\$ -	\$ 87,680,000	34%	\$ -	\$ 30,000,000	\$ 57,680,000							
3	TTU Academic Classroom Building	\$ 66,500,000	\$ -	\$ 66,500,000	8%	\$ -	\$ 5,320,000	\$ 61,180,000							
4	UoM Research Modernization	\$ 65,000,000	\$ -	\$ 65,000,000	4%	\$ -	\$ 2,600,000	\$ 62,400,000							
5	UTK Chemistry Building	\$ 150,500,000	\$ -	\$ 150,500,000	17%	\$ -	\$ 25,585,000	\$ 124,915,000							
6	UTHSC Gross Anatomy Lab Renovation	\$ 24,130,000	\$ -	\$ 24,130,000	2%	\$ -	\$ 482,600	\$ 23,647,400							
7	JSCC Jackson Regional Workforce Training Center	\$ 34,600,000	\$ -	\$ 34,600,000	4%	\$ -	\$ 1,384,000	\$ 33,216,000							
8	TCAT Paris Henry County Higher Education Center	\$ 58,000,000	\$ -	\$ 58,000,000	0%	\$ -	\$ -	\$ 58,000,000							
9	NeSCC/TCAT Elizabethton Carter County Higher Education Center	\$ 40,000,000	\$ -	\$ 40,000,000	9%	\$ -	\$ 3,780,000	\$ 36,220,000							
*	APSU APSU Health Profession Building - Inflation Increase	\$ 103,887,500	\$ 71,887,500	\$ 32,000,000	6%	\$ 5,820,000	\$ 371,695	\$ 31,628,305							
*	MTSU MTSU Applied Engineering Building - Inflation Increase	\$ 74,800,000	\$ 54,900,000	\$ 19,900,000	8%	\$ 4,392,000	\$ 1,592,000	\$ 18,308,000							
TBR Total		\$ 132,600,000	\$ -	\$ 132,600,000	4%	\$ -	\$ 5,164,000	\$ 127,436,000							
LGI Total		\$ 403,787,500	\$ 174,487,500	\$ 229,300,000	6%	\$ 12,120,000	\$ 11,719,695	\$ 217,580,305							
UT Total		\$ 262,310,000	\$ -	\$ 262,310,000	21%	\$ -	\$ 56,067,600	\$ 206,242,400							

2023-24 Capital Maintenance

	Total	Total Projects	State Funds Request
TBR Total: TCATs	\$ 26,971,000	28	\$ 26,971,000
TBR Total: Community Colleges	\$ 29,728,000	31	\$ 29,728,000
LGI Total	\$ 93,081,000	42	\$ 93,081,000
UT Total	\$ 88,640,000	27	\$ 88,640,000
Statewide ADA Campus Request	\$ 106,470,000	8	\$ 106,470,000
Statewide Safety and Security Campus Request	\$ 25,000,000	8	\$ 25,000,000

2023-24 Overall Capital Projects

	Total	Total Projects	Total 2023-24 Match Funds	State Appropriation Request ¹
Total Capital Outlay Request	\$ 798,697,500	11	\$ 72,951,295	\$ 551,258,705
Total Capital Demolition	\$ 5,990,000	17	NA	\$ 5,990,000
Total Capital Maintenance Request	\$ 369,890,000	144	NA	\$ 369,890,000
Total Capital Investment	\$ 1,174,577,500	172	\$ 72,951,295	\$ 927,138,705

* Capital Outlay request for inflation

1 - Reflects current year total state appropriation request not including other funding sources

Capital Projects Recommendation

ATTACHMENT VI

THEC 2023-24 TCAT Capital Maintenance Projects Recommendation

Priority	Type	Governing Board	Institution	Project	Total	Cumulative Total
1	Gen. Maint.	TBR	TCAT Hartsville	Wilson County MEP Updates	\$860,000	\$860,000
2	Gen. Maint.	TBR	TCAT Pulaski	East and West Shop and Breezeway Roof	\$832,000	\$1,692,000
3	Gen. Maint.	TBR	TCAT Livingston	HVAC Replacement	\$425,000	\$2,117,000
4	Gen. Maint.	TBR	TCAT Crump	Plumbing and Life/Safety Updates	\$800,000	\$2,917,000
5	Gen. Maint.	TBR	TCAT Memphis	Building and Elevator Updates Phase 1	\$900,000	\$3,817,000
6	Gen. Maint.	TBR	TCAT Dickson	Pump Station and Sewer Line Replacement	\$1,100,000	\$4,917,000
7	Gen. Maint.	TBR	TCAT Jacksboro	Door and Window Replacements	\$450,000	\$5,367,000
8	Gen. Maint.	TBR	TCAT Oneida	Parking Lot Expansion, Repaving & Lighting	\$525,000	\$5,892,000
9	Gen. Maint.	TBR	TCAT Chattanooga	TCAT Buildings 1 and 2 Updates Phase 1	\$1,750,000	\$7,642,000
10	Gen. Maint.	TBR	TCAT Livingston	Exterior and Interior Lighting Updates	\$325,000	\$7,967,000
11	Gen. Maint.	TBR	TCAT Newbern	Maintenance Repairs	\$660,000	\$8,627,000
12	Gen. Maint.	TBR	TCAT Ripley	Maintenance Repairs	\$775,000	\$9,402,000
13	Gen. Maint.	TBR	TCAT Covington	Maintenance Repairs	\$800,000	\$10,202,000
14	Gen. Maint.	TBR	TCAT Morristown	Building 102 Updates Phase 1	\$1,200,000	\$11,402,000
15	Gen. Maint.	TBR	TCAT Murfreesboro	HVAC and Security System Updates	\$875,000	\$12,277,000
16	Gen. Maint.	TBR	TCAT Chattanooga	TCAT Buildings 1 and 2 Updates Phase 2	\$2,625,000	\$14,902,000
17	Gen. Maint.	TBR	TCAT Memphis	Building and Elevator Updates Phase 2	\$887,000	\$15,789,000
18	Gen. Maint.	TBR	TCAT Hartsville	Maintenance Repairs	\$310,000	\$16,099,000
19	Gen. Maint.	TBR	TCAT Pulaski	Lighting, HVAC, and Plumbing Updates	\$845,000	\$16,944,000
20	Gen. Maint.	TBR	TCAT Livingston	Comprehensive Building Plumbing Corrections	\$835,000	\$17,779,000
21	Gen. Maint.	TBR	TCAT Crump	Fire and Security Installation	\$345,000	\$18,124,000
22	Gen. Maint.	TBR	TCAT Morristown	Building 102 Updates Phase 2	\$1,373,000	\$19,497,000
23	Gen. Maint.	TBR	TCAT Livingston	Exterior Door and Window Replacements	\$425,000	\$19,922,000
24	Gen. Maint.	TBR	TCAT Livingston	Parking Lot and Drainage Improvements	\$512,000	\$20,434,000
25	Gen. Maint.	TBR	TCAT Pulaski	Exterior Door Replacements	\$125,000	\$20,559,000
26	Gen. Maint.	TBR	TCAT Livingston	Storm Water Drainage Updates	\$325,000	\$20,884,000
27	Gen. Maint.	TBR	TCAT Chattanooga	TCAT Buildings 1 and 2 Updates Phase 3	\$5,750,000	\$26,634,000
28	Gen. Maint.	TBR	TCAT Chattanooga	Interior Updates	\$337,000	\$26,971,000

Capital Projects Recommendation ATTACHMENT VII

THEC 2023-24 Capital Maintenance Projects Recommendation

Priority	Type	Governing Board	Institution	Project	Total	Cumulative Total
1	Gen. Maint.	ETSU	ETSU	Multiple Buildings Roof Replacements Phase I	\$650,000	\$650,000
2	Gen. Maint.	TSU	TSU	Electrical Upgrades Phase 4	\$4,230,000	\$4,880,000
3	Gen. Maint.	TTU	TTU	Roaden University Center HVAC Upgrades	\$1,150,000	\$6,030,000
4	Gen. Maint.	TBR	WSCC	Building System Upgrades	\$1,465,000	\$7,495,000
5	Gen. Maint.	TTU	TTU	Multiple Buildings Elevator Upgrades Phase 1	\$870,000	\$8,365,000
6	Gen. Maint.	UT	UTC	Building Envelope Repairs Phase 1	\$3,650,000	\$12,015,000
7	Gen. Maint.	TTU	TTU	Campus-Wide Building Controls Upgrades Phase 2	\$2,025,000	\$14,040,000
8	Gen. Maint.	TBR	CoSCC	Accessibility and Security Upgrades Phase 2	\$1,370,000	\$15,410,000
9	Gen. Maint.	TBR	PSCC	HVAC and Electrical Updates and Repairs Phase 3a	\$990,000	\$16,400,000
10	Gen. Maint.	UT	UTIA	CVM Building Envelope Repairs	\$3,610,000	\$20,010,000
11	Gen. Maint.	TBR	ChSCC	Central Plant Modernization Phase 1	\$1,075,000	\$21,085,000
12	Gen. Maint.	UT	UTK	Steam Plant Improvements	\$3,600,000	\$24,685,000
13	Gen. Maint.	TBR	STCC	Mechanical Systems and Infrastructure Updates Phase 1	\$1,500,000	\$26,185,000
14	Gen. Maint.	TBR	NaSCC	HVAC and Cooling Tower Repairs Phase 2	\$1,000,000	\$27,185,000
15	Gen. Maint.	TSU	TSU	Multiple Building Roof Replacement Phase 1	\$1,600,000	\$28,785,000
16	Gen. Maint.	APSU	APSU	Building Management System Upgrades	\$1,570,000	\$30,355,000
17	Gen. Maint.	UT	UTM	Elam Center Exterior Wall Repairs	\$4,000,000	\$34,355,000
18	Gen. Maint.	TBR	VSCC	Domestic Water Improvements Phase 1	\$1,250,000	\$35,605,000
19	Gen. Maint.	MTSU	MTSU	Central Plant and Campus Utilities Updates Phase 1	\$3,000,000	\$38,605,000
20	Gen. Maint.	UoM	UoM	Multiple Building Elevator and Fire Alarms	\$5,340,000	\$43,945,000
21	Gen. Maint.	ETSU	ETSU	Multiple Buildings Roof Replacements Phase II	\$3,150,000	\$47,095,000
22	Gen. Maint.	TTU	TTU	Derryberry Hall Upgrades Phase 1	\$2,480,000	\$49,575,000
23	Gen. Maint.	UT	UTS	Building Envelope Repair	\$2,000,000	\$51,575,000
24	Gen. Maint.	TBR	RSCC	Multiple Building HVAC Corrections Phase 2	\$1,200,000	\$52,775,000
25	Gen. Maint.	TBR	JSCC	Multiple Building HVAC Updates	\$915,000	\$53,690,000
26	Gen. Maint.	UT	UTK	Second Creek Repair & Storm Sewer Replacement	\$2,880,000	\$56,570,000
27	Gen. Maint.	TBR	MSCC	Backup Power and Utility Upgrades Phase 1	\$1,050,000	\$57,620,000
28	Gen. Maint.	TBR	NeSCC	Maintenance Building Exterior Updates	\$800,000	\$58,420,000
29	Gen. Maint.	UT	UTC	Building Envelope Repairs Phase 2	\$3,700,000	\$62,120,000
30	Gen. Maint.	TBR	DSCC	Campus Paving and Resurfacing	\$1,125,000	\$63,245,000
31	Gen. Maint.	TBR	CISCC	Library Modernization Phase 1	\$1,050,000	\$64,295,000
32	Gen. Maint.	ETSU	ETSU	Safety Lighting and Fire Alarm System Phase I	\$1,600,000	\$65,895,000
33	Gen. Maint.	MTSU	MTSU	Central Plant and Campus Utilities Updates Phase 2	\$2,000,000	\$67,895,000
34	Gen. Maint.	TBR	VSCC	CHEC Lab and System Updates	\$950,000	\$68,845,000
35	Gen. Maint.	TBR	JSCC	Multiple Building Reroofing	\$895,000	\$69,740,000
36	Gen. Maint.	UT	UTHSC	GEB Systems Upgrades	\$7,480,000	\$77,220,000
37	Gen. Maint.	TBR	PSCC	HVAC and Electrical Updates and Repairs Phase 3b	\$850,000	\$78,070,000
38	Gen. Maint.	UT	UTM	Building Envelope Repairs	\$1,770,000	\$79,840,000
39	Gen. Maint.	TBR	ChSCC	Central Plant Modernization Phase 2	\$1,075,000	\$80,915,000
40	Gen. Maint.	TBR	NaSCC	Elevator Modernization and Updates	\$300,000	\$81,215,000
41	Gen. Maint.	UoM	UoM	Dunn, Field House HVAC Replacement	\$5,000,000	\$86,215,000
42	Gen. Maint.	TBR	JSCC	Fire Alarm Upgrades	\$495,000	\$86,710,000
43	Gen. Maint.	TTU	TTU	Bryan Fine Arts Auditorium Upgrades	\$2,300,000	\$89,010,000
44	Gen. Maint.	TBR	NeSCC	Chiller Replacement	\$490,000	\$89,500,000
45	Gen. Maint.	TBR	PSCC	Chiller Replacement	\$648,000	\$90,148,000
46	Gen. Maint.	UT	UTK	A&A Windows Replacement & Masonry Repair	\$5,400,000	\$95,548,000
47	Gen. Maint.	TBR	WSCC	Morristown Campus Exterior Upgrades	\$880,000	\$96,428,000
48	Gen. Maint.	APSU	APSU	Dunn Center HVAC & Electrical Upgrades Ph 2	\$2,000,000	\$98,428,000
49	Gen. Maint.	MTSU	MTSU	Central Plant and Campus Utilities Updates Phase 3	\$2,000,000	\$100,428,000
50	Gen. Maint.	TSU	TSU	Multiple Building Roof Replacement 2B	\$3,100,000	\$103,528,000
51	Gen. Maint.	TBR	STCC	Building Envelope Repairs	\$1,600,000	\$105,128,000
52	Gen. Maint.	TBR	CoSCC	Several Buildings Exterior Repairs	\$1,200,000	\$106,328,000
53	Gen. Maint.	TTU	TTU	Roof Replacements	\$1,140,000	\$107,468,000

Capital Projects Recommendation ATTACHMENT VII

THEC 2023-24 Capital Maintenance Projects Recommendation

Priority	Type	Governing Board	Institution	Project	Total	Cumulative Total
54	Gen. Maint.	TBR	NeSCC	Library Interior Updates	\$425,000	\$107,893,000
55	Gen. Maint.	ETSU	ETSU	Multiple Buildings HVAC Repairs Phase I	\$3,090,000	\$110,983,000
56	Gen. Maint.	TSU	TSU	Multiple Building Steam Systems Upgrades	\$750,000	\$111,733,000
57	Gen. Maint.	TBR	VSCC	Domestic Water Improvements Phase 2	\$1,250,000	\$112,983,000
58	Gen. Maint.	UT	UTIA	Morgan Hall HVAC Improvements	\$8,350,000	\$121,333,000
59	Gen. Maint.	TBR	ChSCC	CBIH Building Envelope Waterproofing	\$450,000	\$121,783,000
60	Gen. Maint.	UoM	UoM	Selected Building Exterior Repairs and Reroofing	\$4,000,000	\$125,783,000
61	Gen. Maint.	TBR	RSCC	Parking Lot/Drainage/Sidewalk Repairs	\$1,350,000	\$127,133,000
62	Gen. Maint.	MTSU	MTSU	Multiple Buildings Roof Repairs and Replacements	\$1,920,000	\$129,053,000
63	Gen. Maint.	UT	UTHSC	Storage Tank Replacement	\$3,750,000	\$132,803,000
64	Gen. Maint.	ETSU	ETSU	ETSU Valleybrook Sewer	\$1,000,000	\$133,803,000
65	Gen. Maint.	TBR	CISCC	Library Modernization Phase 2	\$1,050,000	\$134,853,000
66	Gen. Maint.	UT	UTS	Electrical Systems Upgrade	\$2,000,000	\$136,853,000
67	Gen. Maint.	TBR	VSCC	Roof Replacements Phase 2	\$620,000	\$137,473,000
68	Gen. Maint.	TBR	CISCC	Administration Roof Replacement	\$410,000	\$137,883,000
69	Gen. Maint.	TSU	TSU	Floyd Payne Campus Center and Kean Hall Lighting and Cont	\$1,080,000	\$138,963,000
70	Gen. Maint.	UT	UTC	Building Envelope Repairs Ph III	\$3,650,000	\$142,613,000
71	Gen. Maint.	UT	UTK	Science & Engineering Bldg. Utilities Upgrades	\$3,000,000	\$145,613,000
72	Gen. Maint.	UT	UTM	Mechanical Systems Controls Upgrade	\$1,390,000	\$147,003,000
73	Gen. Maint.	UoM	UoM	Admin / Scates / Hayden Boiler Replace	\$4,000,000	\$151,003,000
74	Gen. Maint.	MTSU	MTSU	Multiple Buildings Structural and Exterior Envelope Repairs	\$2,000,000	\$153,003,000
75	Gen. Maint.	APSU	APSU	Dunn Center HVAC & Electrical Upgrades Ph 3	\$2,000,000	\$155,003,000
76	Gen. Maint.	UT	UTHSC	Roof Replacements	\$3,130,000	\$158,133,000
77	Gen. Maint.	UT	UTK	Stokely Mgt Cntr Elevator Upgrades	\$1,500,000	\$159,633,000
78	Gen. Maint.	TTU	TTU	Utility Infrastructure Upgrades 1.1	\$3,030,000	\$162,663,000
79	Gen. Maint.	UT	UTC	Building Envelope Repairs Ph IV	\$2,510,000	\$165,173,000
80	Gen. Maint.	ETSU	ETSU	Multiple Buildings Electrical Upgrades Phase I	\$3,080,000	\$168,253,000
81	Gen. Maint.	UT	UTK	Communications Water Intrusion Repairs	\$1,560,000	\$169,813,000
82	Gen. Maint.	UoM	UoM	Lambuth Multiple Building Repairs	\$2,500,000	\$172,313,000
83	Gen. Maint.	MTSU	MTSU	Campus Wide Life Safety Systems Updates	\$1,500,000	\$173,813,000
84	Gen. Maint.	UT	UTM	Multiple Buildings Roof Replacements	\$1,900,000	\$175,713,000
85	Gen. Maint.	UT	UTK	Underground Electrical Distribution Upgrades	\$1,800,000	\$177,513,000
86	Gen. Maint.	UoM	UoM	Electrical Service Replacement	\$2,000,000	\$179,513,000
87	Gen. Maint.	UT	UTHSC	Window & Masonry Repairs	\$5,000,000	\$184,513,000
88	Gen. Maint.	TTU	TTU	Utility Infrastructure Upgrades 1.2	\$1,940,000	\$186,453,000
89	Gen. Maint.	UT	UTK	Agriculture Campus Water Line Upgrades	\$3,900,000	\$190,353,000
90	Gen. Maint.	ETSU	ETSU	Multiple Buildings Elevator Upgrades Phase 1	\$2,500,000	\$192,853,000
91	Gen. Maint.	MTSU	MTSU	Multiple Buildings Elevator Modernization	\$2,500,000	\$195,353,000
92	Gen. Maint.	UT	UTM	North Plant Chiller Replacement	\$2,500,000	\$197,853,000
93	Gen. Maint.	UT	UTK	HPER Exterior Improvements	\$2,100,000	\$199,953,000
94	Gen. Maint.	MTSU	MTSU	Multiple Buildings Hydronic Systems Renovation	\$480,000	\$200,433,000
95	Gen. Maint.	TTU	TTU	University Services Building Mechanical Upgrades	\$1,120,000	\$201,553,000
96	Gen. Maint.	APSU	APSU	Sundquist Roof Replacement	\$2,128,000	\$203,681,000
97	Gen. Maint.	MTSU	MTSU	Campus Wide Sidewalk Repair and Replacements	\$400,000	\$204,081,000
98	Gen. Maint.	ETSU	ETSU	Code and Accessibility Upgrades	\$ 1,000,000	\$205,081,000
99	Gen. Maint.	UoM	UoM	Park Campus Water / Sewer line Replacement	\$3,858,000	\$208,939,000
100	Gen. Maint.	UT	UTHSC	Facilities Physical Plant Building Upgrades	\$2,510,000	\$211,449,000